

**Rivanna Solid Waste Authority  
FY 2021 Proposed Budget**

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Prepared April 23, 2020  
Adopted Draft

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**RIVANNA SOLID WASTE AUTHORITY  
BUDGET SUMMARY BY PROGRAM  
FISCAL YEAR 2021**

<b>Operations Only</b>	<b>Operations Programs Only</b>		<b>IVY OPERATIONS</b>		<b>MSW-IVY TRANSFER</b>		<b>IVY CONVENIENCE CENTER</b>		<b>RECYCLE OPERATIONS</b>		<b>ADMINISTRATION SERVICES</b>	
	<b>Adopted Budget FY 2020</b>	<b>Proposed Budget FY 2021</b>	<b>Adopted Budget FY 2020</b>	<b>Proposed Budget FY 2021</b>	<b>Adopted Budget FY 2020</b>	<b>Proposed Budget FY 2021</b>	<b>Adopted Budget FY 2020</b>	<b>Proposed Budget FY 2021</b>	<b>Adopted Budget FY 2020</b>	<b>Proposed Budget FY 2021</b>	<b>Adopted Budget FY 2020</b>	<b>Proposed Budget FY 2021</b>
<b>REVENUES</b>												
Ivy Tipping Fees	\$ 199,400	\$ 236,000	\$ 199,400	\$ 236,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ivy MSW Tipping	1,290,540	1,771,000	-	-	1,290,540	1,771,000	-	-	-	-	-	-
Material Sales-Ivy	123,500	110,000	123,500	110,000	-	-	-	-	-	-	-	-
Recycling Revenues	200,900	156,300	-	-	-	-	-	20,000	200,900	136,300	-	-
Other Revenues	93,000	93,000	-	-	93,000	93,000	-	-	-	-	-	-
Interest & Fees	42,600	51,400	-	-	-	-	-	-	-	-	42,600	51,400
<b>Total Revenues</b>	<b>\$ 1,949,940</b>	<b>\$ 2,417,700</b>	<b>\$ 322,900</b>	<b>\$ 346,000</b>	<b>\$ 1,383,540</b>	<b>\$ 1,864,000</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ 200,900</b>	<b>\$ 136,300</b>	<b>\$ 42,600</b>	<b>\$ 51,400</b>
<b>% Change</b>		<b>23.99%</b>		<b>7.15%</b>		<b>34.73%</b>				<b>-32.16%</b>		<b>20.66%</b>
<b>EXPENSES</b>												
Ivy Operations	\$ 345,846	\$ 402,666	\$ 345,846	\$ 402,666	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MSW Transfer-Ivy	1,772,102	2,262,393	-	-	1,772,102	2,262,393	-	-	-	-	-	-
Ivy Convenience Center	-	300,682	-	-	-	-	-	300,682	-	-	-	-
Recycling Operations	531,656	553,158	-	-	-	-	-	-	531,656	553,158	-	-
Administration	726,629	797,358	-	-	-	-	-	-	-	-	726,629	797,358
<b>Total Expenses</b>	<b>\$ 3,376,232</b>	<b>\$ 4,316,258</b>	<b>\$ 345,846</b>	<b>\$ 402,666</b>	<b>\$ 1,772,102</b>	<b>\$ 2,262,393</b>	<b>\$ -</b>	<b>\$ 300,682</b>	<b>\$ 531,656</b>	<b>\$ 553,158</b>	<b>\$ 726,629</b>	<b>\$ 797,358</b>
<b>% Change</b>		<b>27.84%</b>		<b>16.43%</b>		<b>27.67%</b>				<b>4.04%</b>		<b>9.73%</b>
<b>Subtotal</b>	<b>\$ (1,426,292)</b>	<b>\$ (1,898,558)</b>	<b>\$ (22,946)</b>	<b>\$ (56,666)</b>	<b>\$ (388,562)</b>	<b>\$ (398,393)</b>	<b>\$ -</b>	<b>\$ (280,682)</b>	<b>\$ (330,756)</b>	<b>\$ (416,858)</b>	<b>\$ (684,029)</b>	<b>\$ (745,958)</b>
<b>Administrative allocations (Appendix 3)</b>												
Administrative costs to Envir. MOU	\$ 205,209	\$ 223,787									\$ 205,209	\$ 223,787
Administrative costs to Operations		-	(171,007)	(186,490)	(171,007)	(186,490)	-	-	(136,806)	(149,192)	478,820	522,171
<b>Net Operating Results</b>	<b>\$ (1,221,083)</b>	<b>\$ (1,674,771)</b>	<b>\$ (193,953)</b>	<b>\$ (243,156)</b>	<b>\$ (559,569)</b>	<b>\$ (584,882)</b>	<b>\$ -</b>	<b>\$ (280,682)</b>	<b>\$ (467,562)</b>	<b>\$ (566,050)</b>	<b>\$ (0)</b>	<b>\$ -</b>
<b>Other Funding Sources &amp; Adjustments:</b>												
Local Government Contributions - Operations	\$ 1,221,083	\$ 1,674,771	<i>Variance</i> <b>453,688</b>									
County Contribution - Capital Grant	\$ 350,000	\$ -										
Transfer to Capital Fund-Ivy Recycling Center	(350,000)	-										
<b>Surplus (Deficit) - Operations</b>	<b>\$ (0)</b>	<b>\$ 0</b>										

<b>Environmental Programs</b>	<b>Adopted Budget FY 2020</b>	<b>Proposed Budget FY 2021</b>	
<b>LOCAL SUPPORT</b>			
MOU Support	\$ 1,070,582	\$ 858,998	<b>(211,584)</b>
<b>Total MOU Support</b>	<b>\$ 1,070,582</b>	<b>\$ 858,998</b>	<b>242,103</b>
		<b>-19.76%</b>	
<b>EXPENSES</b>			
Ivy Environmental	\$ 865,373	\$ 835,210	
Administrative allocation	205,209	223,787	
	\$ 1,070,582	\$ 1,058,998	
		<b>-3.49%</b>	
<b>Cash Reserves Used</b>			
	\$ -	\$ 200,000	
<b>Surplus (Deficit) - Environmental</b>	<b>\$ -</b>	<b>\$ -</b>	

**RIVANNA SOLID WASTE AUTHORITY  
ENVIRONMENTAL HORIZON**

Item	Description	FY 2020 Adopted	FY 2020 as of December 2019	Estimated Yearend FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026-2030 Five year Estimate	TEN YEAR ESTIMATE
1	Groundwater System Maintenance	\$ 6,500	\$ 5,073	\$ 6,000	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 32,500	\$ 65,000
2	Gas System Maintenance support	30,000	855	2,000	30,000	30,000	50,000	30,000	30,000	150,000	320,000
3	Ambient Air & Ground Water Monitoring - Settlement Agreement	6,000	10,099	15,000	7,000	5,000	5,000	5,000	5,000	25,000	52,000
4	Compliance Ground Water Well Monitoring - Permit related	65,000	31,486	63,000	75,000	65,000	70,000	70,000	70,000	350,000	700,000
5	Surface Water	15,000	9,936	18,000	18,000	15,000	15,000	15,000	15,000	75,000	153,000
6	Cell 3 Cap Replacement	250,000	-	50,000	200,000	-	-	-	-	-	200,000
7	Cell 3 O&M	-	-	-	-	-	-	-	-	-	-
8	Paint Pit SVE	-	-	-	-	-	-	-	-	-	-
9	Full-Scale EBR - Monitoring	30,000	31,437	42,000	35,000	30,000	35,000	35,000	35,000	175,000	345,000
10	Full-Scale EBR - Injections and Reporting	-	-	-	-	-	30,000	-	-	-	30,000
11	Cobalt MNA Monitoring	4,000	-	-	5,000	4,000	4,000	4,000	4,000	20,000	41,000
12	Greenhouse Gas Monitoring and Reporting	5,000	-	5,000	5,000	5,000	5,000	5,000	5,000	25,000	50,000
										-	-
N/A	Existing Operations & Maintenance (staff, insurance, maint.)	434,123	280,939	503,376	433,710	446,722	460,123	473,927	488,145	502,789	2,805,417
N/A	Contingency	20,000	-	-	20,000	20,000	20,000	20,000	20,000	100,000	200,000
	<b>Total Estimated Cost</b>	<b>\$ 865,623</b>	<b>\$ 369,825</b>	<b>\$ 704,376</b>	<b>\$ 835,210</b>	<b>\$ 607,222</b>	<b>\$ 680,623</b>	<b>\$ 644,427</b>	<b>\$ 658,645</b>	<b>\$ 1,355,289</b>	<b>\$ 4,961,417</b>

**Rivanna Solid Waste Authority**  
**Fiscal Year 2020-2021 Budget Summary - Proposed**

<b>OPERATIONS</b>	<b>Adopted Budget FY 2019-2020</b>	<b>Estimated Year-end FY 2019-2020</b>	<b>Proposed Budget FY 2020-2021</b>	<b>FY 2020 vs. FY 2021 Variance \$</b>	<b>FY 2020 vs. FY 2021 Variance %</b>
<b>Revenues</b>					
Ivy Tipping Fees	\$ 199,400	\$ 368,059	\$ 236,000	\$ 36,600	18.36%
Ivy MSW Transfer Tipping	1,290,540	1,744,192	1,771,000	480,460	37.23%
Material & Other Sales-Ivy	123,500	97,394	110,000	(13,500)	-10.93%
Ivy Convenience Center	-	-	20,000	20,000	
Recycling Revenues	200,900	133,062	136,300	(64,600)	-32.16%
Other Revenues	93,000	99,772	93,000	-	0.00%
Interest & Fees	42,600	63,906	51,400	8,800	20.66%
<b>Total Revenues</b>	<b>\$ 1,949,940</b>	<b>\$ 2,506,385</b>	<b>\$ 2,417,700</b>	<b>\$ 467,760</b>	<b>23.99%</b>
<b>Expenses</b>					
Ivy Operations	\$ 345,846	\$ 370,474	\$ 402,666	\$ 56,821	16.43%
MSW Transfer Ivy	1,772,102	2,086,150	2,262,393	490,291	27.67%
Ivy Convenience Center	-	-	300,682	300,682	
Recycling Operations	531,656	573,950	553,158	21,502	4.04%
Administration	726,629	747,634	797,358	70,729	9.73%
<b>Total Expenses</b>	<b>\$ 3,376,232</b>	<b>\$ 3,778,208</b>	<b>\$ 4,316,258</b>	<b>\$ 940,025</b>	<b>27.84%</b>
Admin. costs funded by Environmental Program	205,209	\$ 205,610	\$ 223,787	18,578	
<b>Operating Net Income (Loss)</b>	<b>\$ (1,221,083)</b>	<b>\$ (1,066,213)</b>	<b>\$ (1,674,771)</b>	<b>\$ (453,687)</b>	<b>37.15%</b>
<b>Other Funding Sources &amp; Adjustments</b>					
Local Government Contributions-Operations	\$ 1,221,084	\$ 1,221,084	\$ 1,674,771	\$ 453,687	37.15%
County Contribution-Capital Grant	350,000	350,000	-	(350,000)	
Transfer to Capital Fund-Transfer Station	(350,000)	(350,000)	-	350,000	
<b>Net Income (Loss)</b>	<b>\$ -</b>	<b>\$ 154,871</b>	<b>\$ -</b>	<b>\$ (1)</b>	
<b>ENVIRONMENTAL PROGRAMS (MOU)</b>					
<b>Revenues</b>					
	\$ -	\$ -	\$ -	\$ -	
<b>Expenses</b>					
Ivy Environmental	\$ 865,373	\$ 704,376	\$ 835,210	\$ (30,163)	-3.49%
Administrative allocation to MOU (30%)	205,209	205,610	223,787	18,578	9.05%
<b>Total Expenses</b>	<b>\$ 1,070,582</b>	<b>\$ 909,986</b>	<b>\$ 1,058,998</b>	<b>\$ (11,584)</b>	<b>-1.08%</b>
<b>Other Funding Sources</b>					
City of Charlottesville	\$ 351,663	\$ 351,663	\$ 276,551	\$ (75,112)	-21.36%
County of Albemarle	638,937	638,937	502,465	(136,472)	-21.36%
University of Virginia	79,982	79,982	79,982	-	0.00%
Use of Cash Reserves	-	-	200,000	200,000	
	\$ 1,070,582	\$ 1,070,582	\$ 1,058,998	\$ (11,584)	-1.08%
<b>Net Environmental Results</b>	<b>\$ (0)</b>	<b>\$ 160,596</b>	<b>\$ -</b>	<b>\$ 0</b>	
<b>Authoritywide - Summary</b>					
Total Revenues	\$ 1,949,940	\$ 2,506,385	\$ 2,417,700	\$ 467,760	23.99%
Total Expenses	4,241,606	4,482,583	5,151,468	909,863	21.45%
<b>Net Results</b>	<b>\$ (2,291,666)</b>	<b>\$ (1,976,198)</b>	<b>\$ (2,733,768)</b>	<b>\$ (442,103)</b>	<b>19.29%</b>
<b>Local Support</b>					
Operations	\$ 1,221,084	\$ 1,221,084	\$ 1,674,771	\$ 453,687	37.15%
Environmental MOU	1,070,582	1,070,582	1,058,998	(11,584)	-1.08%
	\$ 2,291,666	\$ 2,291,666	\$ 2,733,768	\$ 442,102	19.29%

**Rivanna Solid Waste Authority**  
**Fiscal Year 2020-2021**  
**Proposed Budget**  
**Detailed Operating Revenue Estimates**

Revenue Line Item	Tipping Fees		Tonnage		FY 2020		Revenue Estimates		FY 2020 vs. FY 2021	FY 2020 vs. FY 2021
	FY 2019-2020	FY 2020-2021	Budgeted Estimate 2019-2020	Estimate 2020-2021	Actual \$ 6 Months 2019-2020	Projected 12 Months 2019-2020	Adopted FY 2019-2020	Proposed FY 2020-2021	Variance \$	Variance %
<b>IVY TIPPING FEES</b>										
Clean Fill Material	\$ 10.00	\$ 10.00	6,500	6,800	\$ 55,861	\$ 111,722	\$ 65,000	\$ 68,000	\$ 3,000	5%
Pallets			-	-	991	991	-	-	-	
Grindable Material	48.00	48.00	2,100	2,400	97,903	195,806	100,800	115,200	14,400	14%
Tires, Whole	190.00	190.00	90	120	10,237	20,474	17,100	22,800	5,700	33%
Tires/White Good (per item)					19,533	39,066	16,500	30,000	13,500	82%
<i>Subtotal</i>			8,690	9,320	\$ 184,525	\$ 368,059	\$ 199,400	\$ 236,000	\$ 36,600	18%
<b>TRANSFER STATION - IVY TIPPING FEES</b>										
Compost Charge for Services	\$ 178.00	\$ 178.00	430	500	\$ 47,823	\$ 95,646	\$ 76,540	\$ 89,000	\$ 12,460	16%
IVY - MSW/Const. TS	52.00	52.00	23,000	32,000	824,273	1,648,546	1,214,000	1,682,000	468,000	39%
<i>Subtotal</i>			23,000	32,000	\$ 872,096	\$ 1,744,192	\$ 1,290,540	\$ 1,771,000	\$ 480,460	37%
<b>MATERIAL SALES - IVY</b>										
Encore					\$ 9,513	\$ 19,026	\$ 20,000	\$ 20,000	\$ -	0%
Metals					18,169	36,338	40,000	40,000	-	0%
Wood Mulch & Chips					12,215	24,430	23,000	30,000	7,000	30%
Hauling Fees					8,800	17,600	40,000	20,000	(20,000)	-50%
Other Materials					-	-	500	-	(500)	-100%
<i>Subtotal</i>					\$ 48,697	\$ 97,394	\$ 123,500	\$ 110,000	\$ (13,500)	-11%
<b>IVY CONVENIENCE CENTER</b>										
Material Sales					\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	
<i>Subtotal</i>					\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	
<b>RECYCLING REVENUES</b>										
Material Sales					\$ 49,980	\$ 99,960	\$ 162,000	\$ 105,300	\$ (56,700)	-35%
Other Materials & Services					4,204	8,408	6,300	6,000	(300)	-5%
Grants					24,694	24,694	29,000	25,000	(4,000)	-14%
Hauling Fees					-	-	3,600	-	(3,600)	-100%
<i>Subtotal</i>					\$ 78,878	\$ 133,062	\$ 200,900	\$ 136,300	\$ (64,600)	-32%
<b>OTHER REVENUES</b>										
Service Charge Fees					\$ 42,386	\$ 84,772	\$ 85,000	\$ 85,000	\$ -	0%
Other Revenues					14,711	15,000	8,000	8,000	-	0%
<i>Subtotal</i>					\$ 57,097	\$ 99,772	\$ 93,000	\$ 93,000	\$ -	0%
<b>INTEREST, LATE FEES, OTHER</b>										
Trust Fund Interest					\$ 1,381	\$ 2,762	\$ 2,000	\$ 2,200	\$ 200	10%
Finance Charges					2,514	3,000	600	1,200	600	100%
Capital Fund Interest					11,631	23,262	15,000	18,000	3,000	20%
Daily Investment Interest					17,441	34,882	25,000	30,000	5,000	20%
<i>Subtotal</i>					\$ 32,967	\$ 63,906	\$ 42,600	\$ 51,400	\$ 8,800	21%
<b>Total Revenues</b>					<b>\$1,274,260</b>	<b>\$ 2,506,385</b>	<b>\$ 1,949,940</b>	<b>\$ 2,417,700</b>	<b>\$ 467,760</b>	<b>24%</b>
<b>REMEDIATION SUPPORT</b>										
UVA Contribution					\$ 79,982	\$ 79,982	\$ 79,982	\$ 79,982	\$ -	0%
County Contribution					319,468	638,936	638,937	502,465	(136,472)	-21%
City Contribution					263,748	351,664	351,663	276,551	(75,112)	-21%
<b>Total Remediation Local Support</b>					<b>\$ 663,198</b>	<b>\$ 1,070,582</b>	<b>\$ 1,070,582</b>	<b>\$ 858,998</b>	<b>\$ (211,584)</b>	<b>-20%</b>

# ***Expense Details by Department***

*Rivanna Solid Waste Authority*

*Fiscal Year 2020-2021*

**Rivanna Solid Waste Authority  
Fiscal Year 2020-2021 Proposed Budget  
Expense Detail by Department  
IVY OPERATIONS**

Object Code	Line Item	Adopted Budget FY 2019-2020	Current Year Activity		Proposed Budget FY 2020-2021	FY 2020	FY 2020
			Six Months Actual 12/31/2019	Projected Yearend 6/30/20		vs. FY 2021 Variance \$	vs. FY 2021 Variance %
10000	<b>Salaries and Benefits</b>						
11000	Salaries	\$ 123,800	\$ 56,151	\$ 112,302	\$ 133,575	\$ 9,775	7.9%
11010	Holiday & Overtime Pay	8,600	8,707	17,414	12,000	3,400	40%
12010	FICA	10,129	4,813	9,626	11,136	1,008	10%
12020	Health Insurance	26,800	14,097	28,194	31,950	5,150	19%
12026	Employee Assistance Program	30	13	26	30	-	0%
12030	Retirement	11,538	4,951	9,902	12,810	1,272	11%
12040	Life Insurance	1,622	670	1,340	1,790	168	10%
12050	Fitness Program	50	80	160	200	150	300%
12060	Worker's Comp Insurance	10,200	7,581	9,228	8,300	(1,900)	-19%
	<b>Subtotal</b>	<b>\$ 192,769</b>	<b>\$ 97,063</b>	<b>\$ 188,192</b>	<b>\$ 211,791</b>	<b>\$ 19,023</b>	<b>10%</b>
13000	<b>Other Personnel Costs</b>						
13100	Employee Dues & Licenses	\$ 100	\$ 5	\$ 10	\$ 100	\$ -	0%
13150	Education & Training	700	306	612	700	-	0%
13200	Travel & Lodging	200	57	114	200	-	0%
13250	Uniforms	2,600	1,136	2,272	2,600	-	0%
13325	Recruiting and Medical Testing	200	264	528	200	-	0%
13350	Other	500	122	244	500	-	0%
	<b>Subtotal</b>	<b>\$ 4,300</b>	<b>\$ 1,890</b>	<b>\$ 3,780</b>	<b>\$ 4,300</b>	<b>\$ -</b>	<b>0%</b>
	<b>Professional Services</b>						
20100	Legal Fees	\$ -	\$ -	\$ -	\$ -	\$ -	
20200	Financial & Admin. Services	-	-	-	-	-	
20300	Engineering Consultants	-	368	736	-	-	
	<b>Subtotal</b>	<b>\$ -</b>	<b>\$ 368</b>	<b>\$ 736</b>	<b>\$ -</b>	<b>\$ -</b>	
	<b>Other Services and Charges</b>						
21100	General Liability/Property Insurance	\$ 5,500	\$ 1,500	\$ 3,000	\$ 3,000	\$ (2,500)	-45%
21150	Advertising / Communication / Outreach	-	-	-	-	-	
21250	Administrative Services RWSA	-	-	-	-	-	
21252	EMS Programs/Supplies	-	-	-	-	-	
21253	Safety Programs/Supplies	-	75	150	-	-	
21300	Authority Dues/Permits/Fees	1,200	-	1,200	1,200	-	0%
21350	Laboratory Analysis	-	-	-	-	-	
21400	Utilities	3,500	1,557	3,114	3,500	-	0%
21420	General Other Services	1,000	13,230	26,460	1,000	-	0%
21430	Governance & Strategic Support	-	-	-	-	-	
21450	Bad Debt Write-Offs	-	-	-	-	-	
	<b>Subtotal</b>	<b>\$ 11,200</b>	<b>\$ 16,362</b>	<b>\$ 31,724</b>	<b>\$ 8,700</b>	<b>\$ (2,500)</b>	<b>-22%</b>
22000	<b>Communication</b>						
22100	Radio	\$ -	\$ -	\$ -	\$ -	\$ -	
22150	Telephone & Data Service	1,400	500	1,000	1,400	-	0%
22200	Cell Phones & Pagers	400	170	340	400	-	0%
	<b>Subtotal</b>	<b>\$ 1,800</b>	<b>\$ 670</b>	<b>\$ 1,340</b>	<b>\$ 1,800</b>	<b>\$ -</b>	<b>0%</b>
31000	<b>Information Technology</b>						
31100	Computer Hardware	\$ 1,000	\$ 2,310	\$ 4,620	\$ 1,000	\$ -	0%
31200	Maintenance & Support Services	275	278	556	275	-	0%
31250	Software Purchases	-	-	-	-	-	
	<b>Subtotal</b>	<b>\$ 1,275</b>	<b>\$ 2,588</b>	<b>\$ 5,176</b>	<b>\$ 1,275</b>	<b>\$ -</b>	<b>0%</b>
32000	<b>Vehicles and Equipment Maint.</b>						
32100	Vehicle Maintenance & Repair	\$ 10,000	\$ 5,475	\$ 10,950	\$ 10,000	\$ -	0%
32150	Equipment Maint. & Repair	30,000	7,482	30,000	25,000	(5,000)	-17%



**Rivanna Solid Waste Authority  
Fiscal Year 2020-2021 Proposed Budget  
Expense Detail by Department  
IVY OPERATIONS**

Object Code	Line Item	Adopted Budget FY 2019-2020	Current Year Activity		Proposed Budget FY 2020-2021	FY 2020	FY 2020
			Six Months Actual 12/31/2019	Projected Yearend 6/30/20		vs. FY 2021 Variance \$	vs. FY 2021 Variance %
32200	Fuel	5,000	4,438	8,876	8,800	3,800	76%
32300	Trailer Maint. & Repairs	-	-	-	-	-	-
	<b>Subtotal</b>	<b>\$ 45,000</b>	<b>\$ 17,395</b>	<b>\$ 34,790</b>	<b>\$ 43,800</b>	<b>\$ (1,200)</b>	<b>-3%</b>
33000	<b>Supplies</b>						
33100	Office Supplies	\$ 1,000	\$ 616	\$ 1,232	\$ 1,000	\$ -	0%
33150	Subscriptions/Reference Material	-	-	-	-	-	-
33350	Postage	2	-	-	-	(2)	-
	<b>Subtotal</b>	<b>\$ 1,002</b>	<b>\$ 616</b>	<b>\$ 1,232</b>	<b>\$ 1,000</b>	<b>\$ (2)</b>	<b>0%</b>
41000	<b>Operation &amp; Maintenance</b>						
41100	Facility Maintenance/Repairs/Replacements	\$ 9,500	\$ 3,409	\$ 6,818	\$ 8,000	\$ (1,500)	-16%
41400	Materials, Supplies & Tools	1,000	1,337	2,674	1,000	-	0%
41450	HHW Disposal	-	-	-	-	-	-
41500	Contracted Labor	-	7,305	14,610	-	-	-
41550	Material Purchases	-	31	62	-	-	-
41650	Wood Grinding	50,000	20,004	80,000	80,000	30,000	60%
41700	Building Rental	-	-	-	-	-	-
41750	Leach Treatment	-	-	-	-	-	-
41760	Tire Disposal	8,000	9,666	19,332	16,000	8,000	100%
	<b>Subtotal</b>	<b>\$ 68,500</b>	<b>\$ 41,752</b>	<b>\$ 83,504</b>	<b>\$ 105,000</b>	<b>\$ 36,500</b>	<b>53%</b>
43000	<b>Disposal Contracts</b>						
43100	MSW - Ivy Transfer	\$ -	\$ -	\$ -	\$ -	\$ -	-
	<b>Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
51000	<b>Ivy Remediation</b>						
41350	Ground Water Systems Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	-
41360	Gas Systems Maintenance	-	-	-	-	-	-
51101	Settlement Agreement (Air & Groundwater)	-	-	-	-	-	-
51110	Compliance Ground Water Well Monitoring	-	-	-	-	-	-
51200	Surface Water Monitoring	-	-	-	-	-	-
51225	Cap Replacement and Repair	-	-	-	-	-	-
51224	O&M Cell 3 and P.Plant place holder	-	-	-	-	-	-
51300	Paint Pit Remed. - Gas & Vapor Extraction	-	-	-	-	-	-
51649	Full Scale EBR - Monitoring	-	-	-	-	-	-
51651	Full Scale EBR - Injection & Reporting	-	-	-	-	-	-
51660	Greenhouse Gas Monitoring & Reporting	-	-	-	-	-	-
51670	Cobalt MNA Monitoring	-	-	-	-	-	-
41900	Closure Costs	-	-	-	-	-	-
51800	Contingency	-	-	-	-	-	-
	<b>Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
81000	<b>Equipment</b>						
81200	Rental & Leases	\$ -	\$ -	\$ -	\$ -	\$ -	-
	Depreciation	20,000	10,000	20,000	25,000	5,000	25%
	<b>Subtotal</b>	<b>\$ 20,000</b>	<b>\$ 10,000</b>	<b>\$ 20,000</b>	<b>\$ 25,000</b>	<b>\$ 5,000</b>	<b>25%</b>
	<b>Total</b>	<b>\$ 345,846</b>	<b>\$ 188,704</b>	<b>\$ 370,474</b>	<b>\$ 402,666</b>	<b>\$ 56,821</b>	<b>16%</b>

**Rivanna Solid Waste Authority  
Fiscal Year 2020-2021 Proposed Budget  
Expense Detail by Department  
IVY ENVIRONMENTAL**

Object Code	Line Item	Adopted Budget FY 2019-2020	Current Year Activity		Proposed Budget FY 2020-2021	FY 2020 vs. FY 2021 Variance \$	FY 2020 vs. FY 2021 Variance %
			Six Months Actual 12/31/2019	Projected Yearend 6/30/20			
<b>10000 Salaries and Benefits</b>							
11000	Salaries	\$ 120,650	\$ 54,829	\$ 109,658	\$ 89,300	\$ (31,350)	-26.0%
11010	Holiday & Overtime Pay	9,000	8,515	17,030	9,000	-	0%
12010	FICA	9,918	4,700	9,400	7,520	(2,398)	-24%
12020	Health Insurance	25,000	13,650	27,300	19,000	(6,000)	-24%
12026	Employee Assistance Program	30	12	24	30	-	0%
12030	Retirement	11,245	4,824	9,648	8,564	(2,681)	-24%
12040	Life Insurance	1,581	652	1,304	1,197	(384)	-24%
12050	Fitness Program	50	78	156	200	150	300%
12060	Worker's Comp Insurance	9,900	7,497	9,095	5,500	(4,400)	-44%
<b>Subtotal</b>		<b>\$ 187,373</b>	<b>\$ 94,757</b>	<b>\$ 183,615</b>	<b>\$ 140,310</b>	<b>\$ (47,063)</b>	<b>-25%</b>
<b>13000 Other Personnel Costs</b>							
13100	Employee Dues & Licenses	\$ 100	\$ 5	\$ 10	\$ 100	\$ -	0%
13150	Education & Training	800	298	596	800	-	0%
13200	Travel & Lodging	200	56	112	200	-	0%
13250	Uniforms	2,700	1,083	2,166	2,700	-	0%
13325	Recruiting and Medical Testing	500	258	516	500	-	0%
13350	Other	500	119	238	500	-	0%
<b>Subtotal</b>		<b>\$ 4,800</b>	<b>\$ 1,819</b>	<b>\$ 3,638</b>	<b>\$ 4,800</b>	<b>\$ -</b>	<b>0%</b>
<b>Professional Services</b>							
20100	Legal Fees	\$ -	\$ -	\$ -	\$ -	\$ -	-
20200	Financial & Admin. Services	-	-	-	-	-	-
20300	Engineering Consultants	-	-	-	-	-	-
<b>Subtotal</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Other Services and Charges</b>							
21100	General Liability/Property Insurance	\$ 800	\$ 218	\$ 600	\$ 800	\$ -	0%
21150	Advertising / Communication / Outreach	2,500	977	1,954	2,500	-	0%
21250	Administrative Services RWSA	-	-	-	-	-	-
21252	EMS Programs/Supplies	-	-	-	-	-	-
21253	Safety Programs/Supplies	-	50	100	-	-	-
21300	Authority Dues/Permits/Fees	3,400	3,109	6,218	3,400	-	0%
21350	Laboratory Analysis	-	-	-	1,000	1,000	-
21400	Utilities	6,500	1,285	2,570	6,500	-	0%
21420	General Other Services	24,000	19,592	23,000	24,000	-	0%
21430	Governance & Strategic Support	-	-	-	-	-	-
21450	Bad Debt Write-Offs	-	-	-	-	-	-
<b>Subtotal</b>		<b>\$ 37,200</b>	<b>\$ 25,231</b>	<b>\$ 50,317</b>	<b>\$ 38,200</b>	<b>\$ 1,000</b>	<b>3%</b>
<b>Communication</b>							
22000	Radio	\$ -	\$ -	\$ -	\$ -	\$ -	-
22100	Telephone & Data Service	500	88	176	500	-	0%
22200	Cell Phones & Pagers	500	53	106	500	-	0%
<b>Subtotal</b>		<b>\$ 1,000</b>	<b>\$ 141</b>	<b>\$ 282</b>	<b>\$ 1,000</b>	<b>\$ -</b>	<b>0%</b>
<b>Information Technology</b>							
31000	Computer Hardware	\$ -	\$ -	\$ -	\$ -	\$ -	-
31100	Maintenance & Support Services	1,000	2,006	4,012	1,000	-	0%
31250	Software Purchases	-	-	-	-	-	-
<b>Subtotal</b>		<b>\$ 1,000</b>	<b>\$ 2,006</b>	<b>\$ 4,012</b>	<b>\$ 1,000</b>	<b>\$ -</b>	<b>-</b>
<b>Vehicles and Equipment Maint.</b>							
32000	Vehicle Maintenance & Repair	\$ 2,000	\$ 1,411	\$ 2,822	\$ 2,000	\$ -	0%
32100	Equipment Maint. & Repair	5,000	-	4,000	5,000	-	0%
32200	Fuel	3,500	4,324	8,648	8,900	5,400	154%
32300	Trailer Maint. & Repairs	4,000	398	796	4,000	-	0%
<b>Subtotal</b>		<b>\$ 14,500</b>	<b>\$ 6,133</b>	<b>\$ 12,266</b>	<b>\$ 19,900</b>	<b>\$ 5,400</b>	<b>0%</b>
<b>Supplies</b>							
33000	Office Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	-
33100	Subscriptions/Reference Material	-	-	-	-	-	-
33350	Postage	-	-	-	-	-	-
<b>Subtotal</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>41000 Operation &amp; Maintenance</b>							

**Rivanna Solid Waste Authority  
Fiscal Year 2020-2021 Proposed Budget  
Expense Detail by Department  
IVY ENVIRONMENTAL**

Object Code	Line Item	Adopted Budget FY 2019-2020	Current Year Activity		Proposed Budget FY 2020-2021	FY 2020 vs. FY 2021 Variance \$	FY 2020 vs. FY 2021 Variance %
			Six Months Actual 12/31/2019	Projected Yearend 6/30/20			
41100	Facility Maintenance/Repairs/Replacements	\$ 15,000	72,417	\$ 75,000	\$ 15,000	\$ -	0%
41400	Materials, Supplies & Tools	1,500	982	1,964	1,500	-	0%
41450	HHW Disposal	140,000	59,820	140,000	155,000	15,000	11%
41500	Contracted Labor	-	-	-	-	-	-
41550	Material Purchases	-	-	-	-	-	-
41650	Wood Grinding	-	-	-	-	-	-
41700	Building Rental	-	-	-	-	-	-
41750	Leach Treatment	1,500	677	1,354	5,000	3,500	233%
41760	Tire Disposal	-	-	-	-	-	-
<b>Subtotal</b>		<b>\$ 158,000</b>	<b>\$ 133,896</b>	<b>\$ 218,318</b>	<b>\$ 176,500</b>	<b>\$ 18,500</b>	<b>12%</b>
43000	<b>Disposal Contracts</b>						
43100	MSW - Ivy Transfer	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>Subtotal</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
51000	<b>Ivy Remediation</b>						
41350	Ground Water Systems Maintenance	\$ 6,500	\$ 5,073	\$ 6,000	\$ 6,500	\$ -	0%
41360	Gas Systems Maintenance	30,000	855	2,000	30,000	-	0%
51101	Settlement Agreement (Air & Groundwater)	6,000	10,099	15,000	7,000	1,000	17%
51110	Compliance Ground Water Well Monitoring	65,000	31,486	62,972	75,000	10,000	15%
51200	Surface Water & Water Supply Monitoring	15,000	9,936	18,000	15,000	-	0%
51225	Cap Replacement and Repair	250,000	-	50,000	200,000	(50,000)	-20%
51224	O&M Cell 3 and P.Plant place holder	-	-	-	-	-	-
51300	Paint Pit Remed. - Gas & Vapor Extraction	-	-	-	-	-	-
51649	Full Scale EBR - Monitoring	30,000	31,437	42,000	35,000	5,000	17%
51651	Full Scale EBR - Injection & Reporting	-	-	-	-	-	-
51660	Greenhouse Gas Monitoring & Reporting	5,000	-	-	5,000	-	0%
51670	Cobalt MNA Monitoring	4,000	-	4,000	5,000	1,000	25%
41900	Closure Costs	-	1,956	1,956	-	-	-
51800	Contingency	20,000	-	-	20,000	-	0%
<b>Subtotal</b>		<b>\$ 431,500</b>	<b>\$ 90,842</b>	<b>\$ 201,928</b>	<b>\$ 398,500</b>	<b>\$ (33,000)</b>	<b>-8%</b>
81000	<b>Equipment</b>						
81200	Rental & Leases	\$ -	\$ -	\$ -	\$ -	\$ -	-
	Depreciation	30,000	15,000	30,000	55,000	25,000	83%
<b>Subtotal</b>		<b>\$ 30,000</b>	<b>\$ 15,000</b>	<b>\$ 30,000</b>	<b>\$ 55,000</b>	<b>\$ 25,000</b>	<b>83%</b>
<b>Total</b>		<b>\$ 865,373</b>	<b>\$ 369,825</b>	<b>\$ 704,376</b>	<b>\$ 835,210</b>	<b>\$ (30,163)</b>	<b>-3%</b>

	Current year budget and yearend estimates			Proposed
<b>MOU PAYMENT BASIS:</b>				
<b>Base Expenses</b>	\$ 865,373	\$ 369,825	\$ 704,376	\$ 835,210
<b>Administrative allocation</b>	205,209	102,805	205,610	223,787
	\$ 1,070,582	\$ 472,630	\$ 909,986	\$ 1,058,998
<b>Use of Reserves</b>	\$ -	\$ -	\$ -	\$ 200,000
<b>UVA FIXED PER AGREEMENT</b>	79,982	79,982	79,982	79,982
<b>COUNTY 64.5%</b>	638,937	319,468	638,937	502,465
<b>CITY 35.5%</b>	351,663	263,748	351,663	276,551
	\$ 1,070,582	\$ 663,198	\$ 1,070,582	\$ 1,058,998
<b>Deficit / Use of Reserves</b>	\$ -		\$ 160,596	

**Rivanna Solid Waste Authority  
Fiscal Year 2020-2021 Proposed Budget  
Expense Detail by Department  
MSW TRANSFER OPERATIONS - IVY**

Object Code	Line Item	Adopted Budget FY 2019-2020	Current Year Activity		Proposed Budget FY 2020-2021	FY 2020	FY 2020
			Six Months Actual 12/31/2019	Projected Yearend 6/30/20		vs. FY 2021 Variance \$	vs. FY 2021 Variance %
10000	<b>Salaries and Benefits</b>						
11000	Salaries	\$ 371,100	\$ 165,816	\$ 331,632	\$ 330,075	\$ (41,025)	-11.05%
11010	Holiday & Overtime Pay	13,000	25,468	50,936	30,000	17,000	131%
12010	FICA	29,384	14,196	28,392	27,546	(1,838)	-6%
12020	Health Insurance	105,600	42,224	84,448	90,900	(14,700)	-14%
12026	Employee Assistance Program	50	38	76	75	25	50%
12030	Retirement	34,587	14,803	29,606	31,654	(2,932)	-8%
12040	Life Insurance	4,861	2,004	4,008	4,423	(438)	-9%
12050	Fitness Program	100	241	482	450	350	350%
12060	Worker's Comp Insurance	30,500	21,680	26,603	20,400	(10,100)	-33%
	<b>Subtotal</b>	<b>\$ 589,182</b>	<b>\$ 286,470</b>	<b>\$ 556,183</b>	<b>\$ 535,523</b>	<b>\$ (53,659)</b>	<b>-9%</b>
13000	<b>Other Personnel Costs</b>						
13100	Employee Dues & Licenses	\$ 120	\$ 14	\$ 28	\$ 120	\$ -	0%
13150	Education & Training	1,000	916	1,832	1,000	-	0%
13200	Travel & Lodging	200	172	344	200	-	0%
13250	Uniforms	7,000	3,402	6,804	7,000	-	0%
13325	Recruiting and Medical Testing	500	791	1,582	500	-	0%
13350	Other	500	464	928	500	-	0%
	<b>Subtotal</b>	<b>\$ 9,320</b>	<b>\$ 5,759</b>	<b>\$ 11,518</b>	<b>\$ 9,320</b>	<b>\$ -</b>	<b>0%</b>
	<b>Professional Services</b>						
20100	Legal Fees		\$ -	\$ -	\$ -	\$ -	
20200	Financial & Admin. Services		-	-	-	-	
20300	Engineering Consultants		2,750	5,500	-	-	
	<b>Subtotal</b>	<b>\$ -</b>	<b>\$ 2,750</b>	<b>\$ 5,500</b>	<b>\$ -</b>	<b>\$ -</b>	
	<b>Other Services and Charges</b>						
21100	General Liability/Property Insurance	\$ 15,000	\$ 4,092	\$ 8,000	\$ 8,000	\$ (7,000)	-47%
21150	Advertising / Communication / Outreach	2,000	319	638	2,000	-	0%
21250	Administrative Services RWSA	-	-	-	-	-	
21252	EMS Programs/Supplies	-	-	-	-	-	
21253	Safety Programs/Supplies	-	155	310	15,000	15,000	
21300	Authority Dues/Permits/Fees	9,000	6,711	13,422	9,000	-	0%
21350	Laboratory Analysis	-	-	-	-	-	
21400	Utilities	11,000	3,530	7,060	11,000	-	0%
21420	General Other Services	66,650	39,661	79,322	66,650	-	0%
21430	Governance & Strategic Support	-	-	-	-	-	
21450	Bad Debt Write-Offs	-	-	-	-	-	
	<b>Subtotal</b>	<b>\$ 103,650</b>	<b>\$ 54,468</b>	<b>\$ 106,208</b>	<b>\$ 111,650</b>	<b>\$ 8,000</b>	<b>8%</b>
22000	<b>Communication</b>						
22100	Radio	\$ -	\$ -	\$ -	\$ -	\$ -	
22150	Telephone & Data Service	1,000	269	538	1,000	-	0%
22200	Cell Phones & Pagers	1,000	431	862	1,000	-	0%
	<b>Subtotal</b>	<b>\$ 2,000</b>	<b>\$ 700</b>	<b>\$ 1,400</b>	<b>\$ 2,000</b>	<b>\$ -</b>	<b>0%</b>
31000	<b>Information Technology</b>						
31100	Computer Hardware	\$ 500	\$ -	\$ -	\$ 500	\$ -	0%
31200	Maintenance & Support Services	2,000	834	1,668	2,000	-	0%
31250	Software Purchases	-	-	-	-	-	
	<b>Subtotal</b>	<b>\$ 2,500</b>	<b>\$ 834</b>	<b>\$ 1,668</b>	<b>\$ 2,500</b>	<b>\$ -</b>	<b>0%</b>
32000	<b>Vehicles and Equipment Maint.</b>						
32100	Vehicle Maintenance & Repair	\$ 3,000	\$ 14,676	\$ 29,352	\$ 10,000	\$ 7,000	233%
32150	Equipment Maint. & Repair	15,000	15,312	30,624	15,000	-	0%
32200	Fuel	2,400	13,286	26,572	5,900	3,500	146%
32300	Trailer Maint & Repairs		35	70	-	-	

**Rivanna Solid Waste Authority  
Fiscal Year 2020-2021 Proposed Budget  
Expense Detail by Department  
MSW TRANSFER OPERATIONS - IVY**

Object Code	Line Item	Adopted Budget FY 2019-2020	Current Year Activity		Proposed Budget FY 2020-2021	FY 2020 vs. FY 2021 Variance \$	FY 2020 vs. FY 2021 Variance %
			Six Months Actual 12/31/2019	Projected Yearend 6/30/20			
	<i>Subtotal</i>	\$ 20,400	\$ 43,309	\$ 86,618	\$ 30,900	\$ 10,500	51%
33000	<b>Supplies</b>						
33100	Office Supplies	\$ 1,700	\$ 1,849	\$ 3,698	\$ 3,000	\$ 1,300	76%
33150	Subscriptions/Reference Material	-	-	-	-	-	-
33350	Postage	-	-	-	-	-	-
	<i>Subtotal</i>	\$ 1,700	\$ 1,849	\$ 3,698	\$ 3,000	\$ 1,300	76%
41000	<b>Operation &amp; Maintenance</b>						
41100	Facility Maintenance/Repairs/Replacements	\$ 35,000	\$ 12,505	\$ 25,010	\$ 25,000	\$ (10,000)	-29%
41400	Materials, Supplies & Tools	3,000	7,541	15,082	10,000	7,000	233%
41450	HHW Disposal	-	-	-	-	-	-
41500	Contracted Labor	-	21,915	22,995	-	-	-
41550	Material Purchases	-	47	94	-	-	-
41650	Wood Grinding	-	-	-	-	-	-
41700	Building Rental	-	-	-	-	-	-
41750	Leach Treatment	-	-	-	-	-	-
41760	Tire Disposal	-	-	-	-	-	-
	<i>Subtotal</i>	\$ 38,000	\$ 42,008	\$ 63,181	\$ 35,000	\$ (3,000)	-8%
43000	<b>Disposal Contracts</b>						
43100	MSW - Ivy Transfer	\$ 951,850	\$ 598,338	\$ 1,196,676	\$ 1,454,000	\$ 502,150	53%
	<i>Subtotal</i>	\$ 951,850	\$ 598,338	\$ 1,196,676	\$ 1,454,000	\$ 502,150	53%
51000	<b>Ivy Remediation</b>						
41350	Ground Water Systems Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	-
41360	Gas Systems Maintenance	-	-	-	-	-	-
51101	Settlement Agreement (Air & Groundwater)	-	-	-	-	-	-
51110	Compliance Ground Water Well Monitoring	-	-	-	-	-	-
51200	Surface Water Monitoring	-	-	-	-	-	-
51225	Cap Replacement and Repair	-	-	-	-	-	-
51224	O&M Cell 3 and P.Plant place holder	-	-	-	-	-	-
51300	Paint Pit Remed. - Gas & Vapor Extraction	-	-	-	-	-	-
51649	Full Scale EBR - Monitoring	-	-	-	-	-	-
51651	Full Scale EBR - Injection & Reporting	-	-	-	-	-	-
51660	Greenhouse Gas Monitoring & Reporting	-	-	-	-	-	-
51670	Cobalt MNA Monitoring	-	-	-	-	-	-
41900	Closure Costs	3,500	-	3,500	3,500	-	0%
51800	Contingency	-	-	-	-	-	-
	<i>Subtotal</i>	\$ 3,500	\$ -	\$ 3,500	\$ 3,500	\$ -	-
81000	<b>Equipment</b>						
81200	Rental & Leases	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	-
	Depreciation	50,000	25,000	50,000	70,000	20,000	40%
	<i>Subtotal</i>	\$ 50,000	\$ 25,000	\$ 50,000	\$ 75,000	\$ 25,000	50%
	<b>Total</b>	<b>\$ 1,772,102</b>	<b>\$ 1,061,485</b>	<b>\$ 2,086,150</b>	<b>\$ 2,262,393</b>	<b>\$ 490,291</b>	<b>28%</b>

**Rivanna Solid Waste Authority  
Fiscal Year 2020-2021 Proposed Budget  
Expense Detail by Department  
CONVENIENCE CENTER - IVY**

Object Code	Line Item	Adopted Budget FY 2019-2020	Current Year Activity		Proposed Budget FY 2020-2021	FY 2020	FY 2020
			Six Months Actual 12/31/2019	Projected Yearend 6/30/20		vs. FY 2021 Variance \$	vs. FY 2021 Variance %
10000	<b>Salaries and Benefits</b>						
11000	Salaries	\$ -	\$ -	\$ -	\$ 118,500	\$ 118,500	
11010	Holiday & Overtime Pay	-	-	-	10,000	10,000	
12010	FICA	-	-	-	9,830	9,830	
12020	Health Insurance	-	-	-	33,200	33,200	
12026	Employee Assistance Program	-	-	-	50	50	
12030	Retirement	-	-	-	11,364	11,364	
12040	Life Insurance	-	-	-	1,588	1,588	
12050	Fitness Program	-	-	-	-	-	
12060	Worker's Comp Insurance	-	-	-	7,400	7,400	
	<b>Subtotal</b>	\$ -	\$ -	\$ -	\$ 191,932	\$ 191,932	
13000	<b>Other Personnel Costs</b>						
13100	Employee Dues & Licenses	\$ -	\$ -	\$ -	\$ -	\$ -	
13150	Education & Training	-	-	-	500	500	
13200	Travel & Lodging	-	-	-	100	100	
13250	Uniforms	-	-	-	4,000	4,000	
13325	Recruiting and Medical Testing	-	-	-	150	150	
13350	Other	-	-	-	200	200	
	<b>Subtotal</b>	\$ -	\$ -	\$ -	\$ 4,950	\$ 4,950	
	<b>Professional Services</b>						
20100	Legal Fees	\$ -	\$ -	\$ -	\$ -	\$ -	
20200	Financial & Admin. Services	-	-	-	-	-	
20300	Engineering Consultants	-	-	-	-	-	
	<b>Subtotal</b>	\$ -	\$ -	\$ -	\$ -	\$ -	
	<b>Other Services and Charges</b>						
21100	General Liability/Property Insurance	\$ -	\$ -	\$ -	\$ 2,000	\$ 2,000	
21150	Advertising / Communication / Outreach	-	-	-	800	800	
21250	Administrative Services RWSA	-	-	-	-	-	
21252	EMS Programs/Supplies	-	-	-	-	-	
21253	Safety Programs/Supplies	-	-	-	1,000	1,000	
21300	Authority Dues/Permits/Fees	-	-	-	-	-	
21350	Laboratory Analysis	-	-	-	-	-	
21400	Utilities	-	-	-	5,000	5,000	
21420	General Other Services	-	-	-	11,000	11,000	
21430	Governance & Strategic Support	-	-	-	-	-	
21450	Bad Debt Write-Offs	-	-	-	-	-	
	<b>Subtotal</b>	\$ -	\$ -	\$ -	\$ 19,800	\$ 19,800	
22000	<b>Communication</b>						
22100	Radio	\$ -	\$ -	\$ -	\$ -	\$ -	
22150	Telephone & Data Service	-	-	-	-	-	
22200	Cell Phones & Pagers	-	-	-	-	-	
	<b>Subtotal</b>	\$ -	\$ -	\$ -	\$ -	\$ -	
31000	<b>Information Technology</b>						
31100	Computer Hardware	\$ -	\$ -	\$ -	\$ -	\$ -	
31200	Maintenance & Support Services	-	-	-	-	-	
31250	Software Purchases	-	-	-	-	-	
	<b>Subtotal</b>	\$ -	\$ -	\$ -	\$ -	\$ -	
32000	<b>Vehicles and Equipment Maint.</b>						
32100	Vehicle Maintenance & Repair	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	
32150	Equipment Maint. & Repair	-	-	-	15,000	15,000	
32200	Fuel	-	-	-	30,000	30,000	
32300	Trailer Maint & Repairs	-	-	-	5,000	5,000	

**Rivanna Solid Waste Authority  
Fiscal Year 2020-2021 Proposed Budget  
Expense Detail by Department  
CONVENIENCE CENTER - IVY**

Object Code	Line Item	Adopted Budget FY 2019-2020	Current Year Activity		Proposed Budget FY 2020-2021	FY 2020	FY 2020
			Six Months Actual 12/31/2019	Projected Yearend 6/30/20		vs. FY 2021 Variance \$	vs. FY 2021 Variance %
	<i>Subtotal</i>	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000	
33000	<b>Supplies</b>						
33100	Office Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	
33150	Subscriptions/Reference Material	-	-	-	-	-	
33350	Postage	-	-	-	-	-	
	<i>Subtotal</i>	\$ -	\$ -	\$ -	\$ -	\$ -	
41000	<b>Operation &amp; Maintenance</b>						
41100	Facility Maintenance/Repairs/Replacements	\$ -	\$ -	\$ -	\$ 2,000	\$ 2,000	
41400	Materials, Supplies & Tools	-	-	-	2,000	2,000	
41450	HHW Disposal	-	-	-	-	-	
41500	Contracted Labor	-	-	-	-	-	
41550	Material Purchases	-	-	-	-	-	
41650	Wood Grinding	-	-	-	-	-	
41700	Building Rental	-	-	-	-	-	
41750	Leach Treatment	-	-	-	-	-	
41760	Tire Disposal	-	-	-	-	-	
	<i>Subtotal</i>	\$ -	\$ -	\$ -	\$ 4,000	\$ 4,000	
43000	<b>Disposal Contracts</b>						
43100	MSW - Ivy Transfer	\$ -	\$ -	\$ -	\$ -	\$ -	
	<i>Subtotal</i>	\$ -	\$ -	\$ -	\$ -	\$ -	
51000	<b>Ivy Remediation</b>						
41350	Ground Water Systems Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	
41360	Gas Systems Maintenance	-	-	-	-	-	
51101	Settlement Agreement (Air & Groundwater)	-	-	-	-	-	
51110	Compliance Ground Water Well Monitoring	-	-	-	-	-	
51200	Surface Water Monitoring	-	-	-	-	-	
51225	Cap Replacement and Repair	-	-	-	-	-	
51224	O&M Cell 3 and P.Plant place holder	-	-	-	-	-	
51300	Paint Pit Remed. - Gas & Vapor Extraction	-	-	-	-	-	
51649	Full Scale EBR - Monitoring	-	-	-	-	-	
51651	Full Scale EBR - Injection & Reporting	-	-	-	-	-	
51660	Greenhouse Gas Monitoring & Reporting	-	-	-	-	-	
51670	Cobalt MNA Monitoring	-	-	-	-	-	
41900	Closure Costs	-	-	-	-	-	
51800	Contingency	-	-	-	-	-	
	<i>Subtotal</i>	\$ -	\$ -	\$ -	\$ -	\$ -	
81000	<b>Equipment</b>						
81200	Rental & Leases	\$ -	\$ -	\$ -	\$ -	\$ -	
	Depreciation	-	-	-	20,000	20,000	
	<i>Subtotal</i>	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	
	<b>Total</b>	\$ -	\$ -	\$ -	\$ 300,682	\$ 300,682	

**Rivanna Solid Waste Authority  
Fiscal Year 2020-2021 Proposed Budget  
EXPENSE Detail by Department  
RECYCLING**

Object Code	Line Item	Adopted Budget FY 2019-2020	Current Year Activity		Proposed Budget FY 2020-2021	FY 2020	FY 2020
			Six Months Actual 12/31/2019	Projected Yearend 6/30/20		vs. FY 2021 Variance \$	vs. FY 2021 Variance %
10000	<b>Salaries and Benefits</b>						
11000	Salaries	\$ 184,500	\$ 82,921	\$ 165,842	\$ 177,830	\$ (6,670)	-3.62%
11010	Holiday & Overtime Pay	11,000	12,815	25,630	15,000	4,000	36%
12010	FICA	14,956	7,104	14,208	14,751	(204)	-1%
12020	Health Insurance	44,950	19,460	38,920	52,250	7,300	16%
12026	Employee Assistance Program	40	19	38	40	-	0%
12030	Retirement	13,467	7,343	14,686	17,054	3,586	27%
12040	Life Insurance	1,893	994	1,988	2,383	490	26%
12050	Fitness Program	50	119	238	250	200	400%
12060	Worker's Comp Insurance	15,200	9,541	11,995	10,900	(4,300)	-28%
	<b>Subtotal</b>	<b>\$ 286,056</b>	<b>\$ 140,316</b>	<b>\$ 273,545</b>	<b>\$ 290,458</b>	<b>\$ 4,402</b>	<b>2%</b>
13000	<b>Other Personnel Costs</b>						
13100	Employee Dues & Licenses	\$ 100	\$ 7	\$ 14	\$ 100	\$ -	0%
13150	Education & Training	1,000	454	908	1,000	-	0%
13200	Travel & Lodging	100	85	170	100	-	0%
13250	Uniforms	4,000	1,650	3,300	4,000	-	0%
13325	Recruiting and Medical Testing	150	392	784	-	(150)	-100%
13350	Other	200	181	362	200	-	0%
	<b>Subtotal</b>	<b>\$ 5,550</b>	<b>\$ 2,769</b>	<b>\$ 5,538</b>	<b>\$ 5,400</b>	<b>\$ (150)</b>	<b>-3%</b>
	<b>Professional Services</b>						
20100	Legal Fees	\$ -	\$ -	\$ -	\$ -	\$ -	
20200	Financial & Admin. Services	-	-	-	-	-	
20300	Engineering Consultants	-	15,587	31,174	-	-	
	<b>Subtotal</b>	<b>\$ -</b>	<b>\$ 15,587</b>	<b>\$ 31,174</b>	<b>\$ -</b>	<b>\$ -</b>	
	<b>Other Services and Charges</b>						
21100	General Liability/Property Insurance	\$ 3,900	\$ 1,064	\$ 2,500	\$ 3,900	\$ -	0%
21150	Advertising / Communication / Outreach	800	1,617	3,234	5,000	4,200	525%
21250	Administrative Services RWSA	-	-	-	-	-	
21252	EMS Programs/Supplies	-	-	-	-	-	
21253	Safety Programs/Supplies	-	77	154	-	-	
21300	Authority Dues/Permits/Fees	-	-	-	-	-	
21350	Laboratory Analysis	-	-	-	-	-	
21400	Utilities	12,200	7,079	14,158	12,200	-	0%
21420	General Other Services	8,000	7,190	14,380	11,000	3,000	38%
21430	Governance & Strategic Support	-	-	-	-	-	
21450	Bad Debt Write-Offs	-	-	-	-	-	
	<b>Subtotal</b>	<b>\$ 24,900</b>	<b>\$ 17,027</b>	<b>\$ 33,345</b>	<b>\$ 32,100</b>	<b>\$ 7,200</b>	<b>29%</b>
22000	<b>Communication</b>						
22100	Radio	\$ -	\$ -	\$ -	\$ -	\$ -	
22150	Telephone & Data Service	2,000	914	1,828	2,000	-	0%
22200	Cell Phones & Pagers	150	335	670	150	-	0%
	<b>Subtotal</b>	<b>\$ 2,150</b>	<b>\$ 1,249</b>	<b>\$ 2,498</b>	<b>\$ 2,150</b>	<b>\$ -</b>	<b>0%</b>
31000	<b>Information Technology</b>						
31100	Computer Hardware	\$ -	\$ -	\$ -	\$ -	\$ -	
31200	Maintenance & Support Services	-	-	-	-	-	
31250	Software Purchases	-	-	-	-	-	
	<b>Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
32000	<b>Vehicles and Equipment Maint.</b>						
32100	Vehicle Maintenance & Repair	\$ 30,000	\$ 9,871	\$ 19,742	\$ 25,000	\$ (5,000)	-17%
32150	Equipment Maint. & Repair	15,000	71,084	80,000	15,000	-	0%



**Rivanna Solid Waste Authority  
Fiscal Year 2020-2021 Proposed Budget  
Expense Detail by Department  
RECYCLING**

Object Code	Line Item	Adopted Budget FY 2019-2020	Current Year Activity		Proposed Budget FY 2020-2021	FY 2020 vs. FY 2021 Variance \$	FY 2020 vs. FY 2021 Variance %
			Six Months Actual 12/31/2019	Projected Yearend 6/30/20			
32200	Fuel	13,500	8,133	16,266	15,000	1,500	11%
32300	Trailer Maint & Repairs	7,500	966	1,932	5,000	(2,500)	-33%
	<b>Subtotal</b>	<b>\$ 66,000</b>	<b>\$ 90,054</b>	<b>\$ 117,940</b>	<b>\$ 60,000</b>	<b>\$ (6,000)</b>	<b>-9%</b>
33000	<b>Supplies</b>						
33100	Office Supplies	\$ 1,000	\$ 24	\$ 48	\$ 50	\$ (950)	-95%
33150	Subscriptions/Reference Material	1,000	895	1,790	1,000	-	0%
33350	Postage	-	-	-	-	-	-
	<b>Subtotal</b>	<b>\$ 2,000</b>	<b>\$ 919</b>	<b>\$ 1,838</b>	<b>\$ 1,050</b>	<b>\$ (950)</b>	
41000	<b>Operation &amp; Maintenance</b>						
41100	Facility Maintenance/Repairs/Replacements	\$ 16,000	\$ 822	\$ 1,644	\$ 16,000	\$ -	0%
41400	Materials, Supplies & Tools	4,000	4,958	9,916	6,000	2,000	50%
41450	HHW Disposal	-	-	-	-	-	-
41500	Contracted Labor	5,000	14,403	28,806	5,000	-	0%
41550	Material Purchases	45,000	153	306	5,000	(40,000)	-89%
41650	Wood Grinding	-	-	-	-	-	-
41700	Building Rental	40,000	16,200	32,400	40,000	-	0%
41750	Leach Treatment	-	-	-	-	-	-
41760	Tire Disposal	-	-	-	-	-	-
	<b>Subtotal</b>	<b>\$ 110,000</b>	<b>\$ 36,536</b>	<b>\$ 73,072</b>	<b>\$ 72,000</b>	<b>\$ (38,000)</b>	<b>-35%</b>
43000	<b>Disposal Contracts</b>						
43100	MSW - Ivy Transfer	\$ -	\$ -	\$ -	\$ -	\$ -	-
	<b>Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
51000	<b>Ivy Remediation</b>						
41350	Ground Water Systems Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	-
41360	Gas Systems Maintenance	-	-	-	-	-	-
51101	Settlement Agreement (Air & Groundwater)	-	-	-	-	-	-
51110	Compliance Ground Water Well Monitoring	-	-	-	-	-	-
51200	Surface Water Monitoring	-	-	-	-	-	-
51225	Cap Replacement and Repair	-	-	-	-	-	-
51224	O&M Cell 3 and P.Plant place holder	-	-	-	-	-	-
51300	Paint Pit Remed. - Gas & Vapor Extraction	-	-	-	-	-	-
51649	Full Scale EBR - Monitoring	-	-	-	-	-	-
51651	Full Scale EBR - Injection & Reporting	-	-	-	-	-	-
51660	Greenhouse Gas Monitoring & Reporting	-	-	-	-	-	-
51670	Cobalt MNA Monitoring	-	-	-	-	-	-
41900	Closure Costs	-	-	-	-	-	-
51800	Contingency	-	-	-	-	-	-
	<b>Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
81000	<b>Equipment</b>						
81200	Rental & Leases	\$ -	\$ -	\$ -	\$ -	\$ -	-
	Depreciation	35,000	17,500	35,000	90,000	55,000	157%
	<b>Subtotal</b>	<b>\$ 35,000</b>	<b>\$ 17,500</b>	<b>\$ 35,000</b>	<b>\$ 90,000</b>	<b>\$ 55,000</b>	<b>157%</b>
	<b>Total</b>	<b>\$ 531,656</b>	<b>\$ 321,957</b>	<b>\$ 573,950</b>	<b>\$ 553,158</b>	<b>\$ 21,502</b>	<b>4.0%</b>

**Rivanna Solid Waste Authority  
Fiscal Year 2020-2021 Proposed Budget  
Expense Detail by Department  
ADMINISTRATION**

Object Code	Line Item	Adopted Budget FY 2019-2020	Current Year Activity		Proposed Budget FY 2020-2021	FY 2020 vs. FY 2021 Variance \$	FY 2020 vs. FY 2021 Variance %
			Six Months Actual 12/31/2019	Projected Yearend 6/30/20			
10000	<b>Salaries and Benefits</b>						
11000	Salaries	\$ 110,800	\$ 56,782	\$ 113,564	\$ 106,960	\$ (3,840)	-3%
11010	Holiday & Overtime Pay	-	-	-	-	-	-
12010	FICA	8,476	4,076	8,152	8,182	(294)	-3%
12020	Health Insurance	12,500	8,429	16,858	12,300	(200)	-2%
12026	Employee Assistance Program	25	6	12	25	-	0%
12030	Retirement	10,327	5,225	10,450	10,257	(69)	-1%
12040	Life Insurance	1,451	689	1,378	1,433	(18)	-1%
12050	Fitness Program	100	-	-	-	(100)	-100%
12060	Worker's Comp Insurance	9,000	4,727	6,180	6,300	(2,700)	-30%
	<b>Subtotal</b>	<b>\$ 152,679</b>	<b>\$ 79,934</b>	<b>\$ 156,594</b>	<b>\$ 145,458</b>	<b>\$ (7,221)</b>	<b>-5%</b>
13000	<b>Other Personnel Costs</b>						
13100	Employee Dues & Licenses	\$ 500	\$ 606	\$ 1,212	\$ 500	\$ -	0%
13150	Education & Training	1,000	432	864	1,000	-	0%
13200	Travel & Lodging	1,000	-	-	1,000	-	0%
13250	Uniforms	1,000	665	1,330	1,000	-	0%
13325	Recruiting and Medical Testing	500	-	-	500	-	0%
13350	Other	4,000	1,024	2,048	4,000	-	0%
	<b>Subtotal</b>	<b>\$ 8,000</b>	<b>\$ 2,727</b>	<b>\$ 5,454</b>	<b>\$ 8,000</b>	<b>\$ -</b>	<b>0%</b>
	<b>Professional Services</b>						
20100	Legal Fees	\$ 15,000	\$ 7,097	\$ 14,194	\$ 15,000	\$ -	0%
20200	Financial & Admin. Services	15,000	625	1,250	15,000	-	0%
20300	Engineering Consultants	20,000	3,478	6,956	20,000	-	0%
	<b>Subtotal</b>	<b>\$ 50,000</b>	<b>\$ 11,200</b>	<b>\$ 22,400</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>0%</b>
	<b>Other Services and Charges</b>						
21100	General Liability/Property Insurance	\$ 2,200	\$ 600	\$ 800	\$ 2,200	\$ -	0%
21150	Advertising / Communication / Outreach	1,500	3,970	7,940	1,500	-	0%
21250	Administrative Services RWSA	466,000	233,000	466,000	543,000	77,000	17%
21252	EMS Programs/Supplies	-	-	-	-	-	-
21253	Safety Programs/Supplies	10,000	12,149	24,298	10,000	-	0%
21300	Authority Dues/Permits/Fees	10,000	5,988	11,976	10,000	-	0%
21350	Laboratory Analysis	-	-	-	-	-	-
21400	Utilities	-	-	-	-	-	-
21420	General Other Services	6,000	3,116	6,232	6,000	-	0%
21430	Governance & Strategic Support	5,000	749	1,498	5,000	-	0%
21450	Bad Debt Write-Offs	5,000	-	5,000	5,000	-	0%
	<b>Subtotal</b>	<b>\$ 505,700</b>	<b>\$ 259,572</b>	<b>\$ 518,744</b>	<b>\$ 582,700</b>	<b>\$ 77,000</b>	<b>15%</b>
22000	<b>Communication</b>						
22100	Radio	\$ -	\$ 3,894	\$ 7,788	\$ 1,000	\$ 1,000	-
22150	Telephone & Data Service	4,700	2,466	4,932	4,700	-	0%
22200	Cell Phones & Pagers	500	-	-	500	-	0%
	<b>Subtotal</b>	<b>\$ 5,200</b>	<b>\$ 6,360</b>	<b>\$ 12,720</b>	<b>\$ 6,200</b>	<b>\$ 1,000</b>	<b>19%</b>
31000	<b>Information Technology</b>						
31100	Computer Hardware	\$ 1,000	\$ -	\$ -	\$ 1,000	\$ -	0%
31200	Maintenance & Support Services	2,000	15,741	31,482	2,000	-	0%
31250	Software Purchases	500	-	-	500	-	0%
	<b>Subtotal</b>	<b>\$ 3,500</b>	<b>\$ 15,741</b>	<b>\$ 31,482</b>	<b>\$ 3,500</b>	<b>\$ -</b>	<b>0%</b>
32000	<b>Vehicles and Equipment Maint.</b>						
32100	Vehicle Maintenance & Repair	\$ -	\$ -	\$ -	\$ -	\$ -	-
32150	Equipment Maint. & Repair	-	-	-	-	-	-
32200	Fuel	-	-	-	-	-	-
32300	Trailer Maint & Repairs	-	-	-	-	-	-
	<b>Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
33000	<b>Supplies</b>						
33100	Office Supplies	\$ 1,500	\$ 120	\$ 240	\$ 1,500	\$ -	0%
33150	Subscriptions/Reference Material	-	-	-	-	-	-
33350	Postage	50	-	-	-	(50)	-100%
	<b>Subtotal</b>	<b>\$ 1,550</b>	<b>\$ 120</b>	<b>\$ 240</b>	<b>\$ 1,500</b>	<b>\$ (50)</b>	<b>-3%</b>
41000	<b>Operation &amp; Maintenance</b>						
41100	Facility Maintenance/Repairs/Replacements	\$ -	\$ -	\$ -	\$ -	\$ -	-

**Rivanna Solid Waste Authority  
Fiscal Year 2020-2021 Proposed Budget  
Expense Detail by Department  
ADMINISTRATION**

Object Code	Line Item	Adopted Budget FY 2019-2020	Current Year Activity		Proposed Budget FY 2020-2021	FY 2020	FY 2020
			Six Months Actual 12/31/2019	Projected Yearend 6/30/20		vs. FY 2021 Variance \$	vs. FY 2021 Variance %
41400	Materials, Supplies & Tools	-	-	-	-	-	-
41450	HHW Disposal	-	-	-	-	-	-
41500	Contracted Labor	-	-	-	-	-	-
41550	Material Purchases	-	-	-	-	-	-
41650	Wood Grinding	-	-	-	-	-	-
41700	Building Rental	-	-	-	-	-	-
41750	Leach Treatment	-	-	-	-	-	-
41760	Tire Disposal	-	-	-	-	-	-
<i>Subtotal</i>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
43000	<b>Disposal Contracts</b>						
43100	MSW - Ivy Transfer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Subtotal</i>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
51000	<b>Ivy Remediation</b>						
41350	Ground Water Systems Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
41360	Gas Systems Maintenance	-	-	-	-	-	-
51101	Settlement Agreement (Air & Groundwater)	-	-	-	-	-	-
51110	Compliance Ground Water Well Monitoring	-	-	-	-	-	-
51200	Surface Water Monitoring	-	-	-	-	-	-
51225	Cap Replacement and Repair	-	-	-	-	-	-
51224	O&M Cell 3 and P.Plant place holder	-	-	-	-	-	-
51300	Paint Pit Remed. - Gas & Vapor Extraction	-	-	-	-	-	-
51649	Full Scale EBR - Monitoring	-	-	-	-	-	-
51651	Full Scale EBR - Injection & Reporting	-	-	-	-	-	-
51660	Greenhouse Gas Monitoring & Reporting	-	-	-	-	-	-
51670	Cobalt MNA Monitoring	-	-	-	-	-	-
41900	Closure Costs	-	-	-	-	-	-
51800	Contingency	-	-	-	-	-	-
<i>Subtotal</i>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
81000	<b>Equipment</b>						
81200	Rental & Leases	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Depreciation	-	-	-	-	-	-
<i>Subtotal</i>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>		<b>\$ 726,629</b>	<b>\$ 375,654</b>	<b>\$ 747,634</b>	<b>\$ 797,358</b>	<b>\$ 70,729</b>	<b>10%</b>

**Rivanna Solid Waste Authority  
Fiscal Year 2020-2021 Proposed Budget  
Expense Detail by Department  
Department: Authoritywide Detail**

Object Code	Line Item	Adopted Budget FY 2019-2020	Current Year Activity		Proposed Budget FY 2020-2021	FY 2020 vs. FY 2021	FY 2020 vs. FY 2021
			Six Months Actual 12/31/2019	Projected Yearend 6/30/20		Variance \$	Variance %
10000	<b>Salaries and Benefits</b>						
11000	Salaries	\$ 910,850	\$ 416,499	\$ 832,998	\$ 956,240	\$ 45,390	5%
11010	Holiday & Overtime Pay	41,600	55,505	111,010	76,000	34,400	83%
12010	FICA	72,862	34,889	69,778	78,966	6,104	8%
12020	Health Insurance	214,850	97,860	195,720	239,600	24,750	12%
12026	Employee Assistance Program	175	88	176	250	75	43%
12030	Retirement	81,163	37,146	74,292	91,703	10,540	13%
12040	Life Insurance	11,408	5,009	10,018	12,814	1,405	12%
12050	Fitness Program	350	518	1,036	1,100	750	0%
12060	Worker's Comp Insurance	74,800	51,026	63,101	58,800	(16,000)	-21%
	<b>Subtotal</b>	<b>\$ 1,408,059</b>	<b>\$ 698,540</b>	<b>\$ 1,358,129</b>	<b>\$ 1,515,473</b>	<b>\$ 107,415</b>	<b>8%</b>
13000	<b>Other Personnel Costs</b>						
13100	Employee Dues & Licenses	\$ 920	\$ 637	\$ 1,274	\$ 920	\$ -	0%
13150	Education & Training	4,500	2,406	4,812	5,000	500	11%
13200	Travel & Lodging	1,700	370	740	1,800	100	6%
13250	Uniforms	17,300	7,936	15,872	21,300	4,000	23%
13325	Recruiting and Medical Testing	1,850	1,705	3,410	1,850	-	0%
13350	Other	5,700	1,910	3,820	5,900	200	4%
	<b>Subtotal</b>	<b>\$ 31,970</b>	<b>\$ 14,964</b>	<b>\$ 29,928</b>	<b>\$ 36,770</b>	<b>\$ 4,800</b>	<b>15%</b>
20100	<b>Professional Services</b>						
20200	Legal Fees	\$ 15,000	\$ 7,097	\$ 14,194	\$ 15,000	\$ -	0%
20300	Financial & Admin. Services	15,000	625	1,250	15,000	-	0%
	Engineering Consultants	20,000	22,183	44,366	20,000	-	-
	<b>Subtotal</b>	<b>\$ 50,000</b>	<b>\$ 29,905</b>	<b>\$ 59,810</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>0%</b>
21100	<b>Other Services and Charges</b>						
21100	General Liability/Property Insurance	\$ 27,400	\$ 7,474	\$ 9,965	\$ 19,900	\$ (7,500)	-27%
21150	Advertising / Communication / Outreach	6,800	6,883	13,766	11,800	5,000	74%
21250	Administrative Services RWSA	466,000	233,000	466,000	543,000	77,000	17%
21252	EMS Programs/Supplies	-	-	-	-	-	-
21253	Safety Programs/Supplies	10,000	12,506	25,012	26,000	16,000	160%
21300	Authority Dues/Permits/Fees	23,600	15,808	31,616	23,600	-	0%
21350	Laboratory Analysis	-	-	-	1,000	1,000	-
21400	Utilities	33,200	13,451	26,902	38,200	5,000	15%
21420	General Other Services	105,650	82,789	165,578	119,650	14,000	13%
21430	Governance & Strategic Support	5,000	749	1,498	5,000	-	0%
21450	Bad Debt Write-Offs	5,000	-	-	5,000	-	0%
	<b>Subtotal</b>	<b>\$ 682,650</b>	<b>\$ 372,660</b>	<b>\$ 740,337</b>	<b>\$ 793,150</b>	<b>\$ 110,500</b>	<b>16%</b>
22000	<b>Communication</b>						
22100	Radio	\$ -	\$ 3,894	\$ 7,788	\$ 1,000	\$ 1,000	-
22150	Telephone & Data Service	9,600	4,237	8,474	9,600	-	0%
22200	Cell Phones & Pagers	2,550	989	1,978	2,550	-	0%
	<b>Subtotal</b>	<b>\$ 12,150</b>	<b>\$ 9,120</b>	<b>\$ 18,240</b>	<b>\$ 13,150</b>	<b>\$ 1,000</b>	<b>8%</b>
31000	<b>Information Technology</b>						
31100	Computer Hardware	\$ 2,500	\$ 2,310	\$ 4,620	\$ 2,500	\$ -	0%
31200	Maintenance & Support Services	5,275	18,859	37,718	5,275	-	0%
31250	Software Purchases	500	-	-	500	-	0%
	<b>Subtotal</b>	<b>\$ 8,275</b>	<b>\$ 21,169</b>	<b>\$ 42,338</b>	<b>\$ 8,275</b>	<b>\$ -</b>	<b>0%</b>
32000	<b>Vehicles and Equipment Maint.</b>						
32100	Vehicle Maintenance & Repair	\$ 45,000	\$ 31,433	\$ 62,866	\$ 57,000	\$ 12,000	27%
32150	Equipment Maint. & Repair	65,000	93,878	125,588	75,000	10,000	15%
32200	Fuel	24,400	30,181	60,362	68,600	44,200	181%
32300	Trailer Maint & Repairs	11,500	1,399	2,798	14,000	2,500	22%
	<b>Subtotal</b>	<b>\$ 145,900</b>	<b>\$ 156,891</b>	<b>\$ 251,614</b>	<b>\$ 214,600</b>	<b>\$ 68,700</b>	<b>47%</b>
33000	<b>Supplies</b>						
33100	Office Supplies	\$ 5,200	\$ 2,609	\$ 5,218	\$ 5,550	\$ 350	7%

**Rivanna Solid Waste Authority  
Fiscal Year 2020-2021 Proposed Budget  
Expense Detail by Department  
Department: Authoritywide Detail**

Object Code	Line Item	Adopted Budget FY 2019-2020	Current Year Activity		Proposed Budget FY 2020-2021	FY 2020 vs. FY 2021	FY 2020 vs. FY 2021
			Six Months Actual 12/31/2019	Projected Yearend 6/30/20		Variance \$	Variance %
33150	Subscriptions/Reference Material	1,000	895	1,790	1,000	-	0%
33350	Postage	52	-	-	-	(52)	-100%
	<i>Subtotal</i>	\$ 6,252	\$ 3,504	\$ 7,008	\$ 6,550	\$ 298	5%
41000	<b>Operation &amp; Maintenance</b>						
41100	Facility Maintenance/Repairs/Replacements	\$ 75,500	\$ 89,153	\$ 108,472	\$ 66,000	\$ (9,500)	-13%
41400	Materials, Supplies & Tools	9,500	14,818	29,636	20,500	11,000	116%
41450	HHW Disposal	140,000	59,820	140,000	155,000	15,000	11%
41500	Contracted Labor	5,000	43,623	66,411	5,000	-	0%
41550	Material Purchases	45,000	231	462	5,000	(40,000)	-89%
41650	Wood Grinding	50,000	20,004	40,008	80,000	30,000	60%
41700	Building Rental	40,000	16,200	32,400	40,000	-	0%
41750	Leach Treatment	1,500	677	1,354	5,000	3,500	233%
41760	Tire Disposal	8,000	9,666	19,332	16,000	8,000	100%
	<i>Subtotal</i>	\$ 374,500	\$ 254,192	\$ 438,075	\$ 392,500	\$ 18,000	5%
43000	<b>Disposal Contracts</b>						
43100	MSW - Ivy Transfer	\$ 951,850	\$ 598,338	\$ 1,196,676	\$ 1,454,000	\$ 502,150	53%
	<i>Subtotal</i>	\$ 951,850	\$ 598,338	\$ 1,196,676	\$ 1,454,000	\$ 502,150	53%
51000	<b>Ivy Remediation</b>						
41350	Ground Water Systems Maintenance	\$ 6,500	\$ 5,073	\$ 6,000	\$ 6,500	-	0%
41360	Gas Systems Maintenance	30,000	855	2,000	30,000	-	0%
51101	Settlement Agreement (Air & Groundwater)	6,000	10,099	15,000	7,000	1,000	17%
51110	Compliance Ground Water Well Monitoring	65,000	31,486	62,972	75,000	10,000	15%
51200	Surface Water Monitoring	15,000	9,936	18,000	15,000	-	0%
51225	Cap Replacement and Repair	250,000	-	50,000	200,000	(50,000)	-20%
51224	O&M Cell 3 and P.Plant place holder	-	-	-	-	-	-
51300	Paint Pit Remed. - Gas & Vapor Extraction	-	-	-	-	-	-
51649	Full Scale EBR - Monitoring	30,000	31,437	42,000	35,000	5,000	17%
51651	Full Scale EBR - Injection & Reporting	-	-	-	-	-	-
51660	Greenhouse Gas Monitoring & Reporting	5,000	-	-	5,000	-	0%
51670	Cobalt MNA Monitoring	4,000	-	4,000	5,000	1,000	25%
41900	Closure Costs	3,500	1,956	5,456	3,500	-	0%
51800	Contingency	20,000	-	-	20,000	-	0%
	<i>Subtotal</i>	\$ 435,000	\$ 90,842	\$ 205,428	\$ 402,000	\$ (33,000)	
81000	<b>Equipment</b>						
81200	Rental & Leases	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	
	Depreciation	135,000	67,500	135,000	260,000	125,000	93%
	<i>Subtotal</i>	\$ 135,000	\$ 67,500	\$ 135,000	\$ 265,000	\$ 130,000	96%
	<b>Total</b>	<b>\$ 4,241,606</b>	<b>\$ 2,317,625</b>	<b>\$ 4,482,583</b>	<b>\$ 5,151,468</b>	<b>\$ 909,863</b>	<b>21%</b>

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# ***Capital Program***

*Rivanna Solid Waste Authority*

*Fiscal Year 2020-2021*

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**Capital Program Expense Projections Detail**

	FY 2020			FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2021-2025
	Adopted	Feb 2020 Actual-Expenses	Projected Expenses June						TOTALS
<b>Ivy Operations</b>									
Replace Loader 908	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
General Improvements - Building Ivy					20,000				20,000
Allocated Equipment	-	-	-	8,000	75,000	7,500	37,500	-	128,000
<b>SubTotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>158,000</b>	<b>95,000</b>	<b>7,500</b>	<b>37,500</b>	<b>-</b>	<b>298,000</b>
<b>Ivy Transfer Station</b>									
Fans for Transfer Station	-	-	-	30,000	-	-	-	-	30,000
Tunnel Scales				60,000					60,000
General Improvements - Building Ivy				-	40,000				40,000
Rehab Barn				-	75,000				75,000
Ivy Transfer Station		27,451		-					-
New Recycling Center	350,000	16,350	350,000	-					-
Yard Jockey				-	-	-	100,000	-	100,000
Allocated Equipment	-	-	-	8,000	75,000	7,500	62,500	-	153,000
<b>SubTotal</b>	<b>350,000</b>	<b>43,801</b>	<b>350,000</b>	<b>98,000</b>	<b>190,000</b>	<b>7,500</b>	<b>162,500</b>	<b>-</b>	<b>458,000</b>
<b>Ivy Environmental</b>									
Pond impoundment improvements - Alternative 2	50,000	88	50,000	100,000	-	-	-	-	100,000
New Tanker #2, (replace old one 1950's vintage)	-	-	-	-	-	-	-	-	-
Grade Berms	15,000	-	15,000	-	-	-	-	-	-
Communication control SCADA (lift stations)	-	-	-	30,000	-	-	-	-	30,000
Regrade ditches for stormwater	100,000	4,550	100,000	-	-	-	-	-	-
Allocated Equipment				4,000	-	7,500	62,500	-	74,000
<b>SubTotal</b>	<b>165,000</b>	<b>4,638</b>	<b>165,000</b>	<b>134,000</b>	<b>-</b>	<b>7,500</b>	<b>62,500</b>	<b>-</b>	<b>204,000</b>
<b>Recycling - McIntire / Paper Sort</b>									
Replace OCC Compactor	-	-	-	-	-	50,000	-	-	50,000
Forklift and Bale Clamp				20,000					20,000
New Ramp - Paper Sort				-					-
Asphalt Paving				25,000					25,000
Roll-off containers	-	-	-	15,000	15,000	15,000	-	-	45,000
Replace Trailers	-	-	-	30,000	30,000	30,000	30,000	-	120,000
Allocated Equipment				-	-	7,500	87,500	-	95,000
<b>SubTotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>90,000</b>	<b>45,000</b>	<b>102,500</b>	<b>117,500</b>	<b>-</b>	<b>355,000</b>
<b>Total 5-Year CIP</b>	<b>\$ 515,000</b>	<b>\$ 48,439</b>	<b>\$ 515,000</b>	<b>\$ 480,000</b>	<b>\$ 330,000</b>	<b>\$ 125,000</b>	<b>\$ 380,000</b>	<b>\$ -</b>	<b>\$ 1,315,000</b>
									\$ 1,315,000
<b>Allocated Equipment</b>									
Admin. Vehicle	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Replace Scales	-	-	-	-	150,000	-	-	-	150,000
Replace Vehicle - Ranger	-	-	-	-	-	30,000	-	-	30,000
Replace Vehicle - Explorer	-	-	-	20,000	-	-	-	-	20,000
Replace Roll-off truck	-	-	-	-	-	-	250,000	-	250,000
Roll-off containers - Ivy and McIntire split	-	-	-	-	-	-	-	-	-
<b>Total Equipment to allocate</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,000</b>	<b>150,000</b>	<b>30,000</b>	<b>250,000</b>	<b>-</b>	<b>450,000</b>
<b>Allocation:</b>									
Ivy Operations	-	-	-	8,000	75,000	7,500	37,500	-	128,000
Ivy Transfer Station	-	-	-	8,000	75,000	7,500	62,500	-	153,000
Ivy Environmental	-	-	-	4,000	-	7,500	62,500	-	74,000
Recycling	-	-	-	-	-	7,500	87,500	-	95,000
<b>Total Cost Center Allocations</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ 150,000</b>	<b>\$ 30,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 450,000</b>

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# ***Appendices***

*Rivanna Solid Waste Authority*

*Fiscal Year 2020-2021*

**Rivanna Solid Waste Authority  
Fiscal Year 2020-2021**

**General Definitions**

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<b>MSW</b>	Municipal Solid Waste, a.k.a. non-hazardous household, commercial refuse and construction debris
<b>Operating Revenue Categories:</b>	
Ivy Tipping Fees	Fees for items received at Ivy, either per ton or per item
Transfer Station Tipping Fees	Fees per ton of MSW delivered to the Ivy transfer station for all wastes.
Material Sales - Ivy	Sales of mulch, wood chips, metal, and encore items
Recycling Revenues	Material sales primarily from McIntire / Paper Sort collections
Recycling Revenues - Ivy C.C.	Material sales primarily from the Ivy Convenience Center material collections
Other Revenues	Grants, fees for services, and finance charges
Interest	Interest earned on operating and escrow funds
<b>Operating Expenses:</b>	
Ivy Operations	Operations and maintenance costs for all non-Transfer Station services (Yard/Veg waste, Tires, Clean fill, etc.)
Ivy Environmental	Ground water and gas remediation costs
MSW - Transfer	Personnel costs, maintenance, and contract costs for the Transfer Station
Recycling Operations	Operations and maintenance costs for McIntire and Paper Sort
Recycling Operations - Ivy C.C.	Operations and maintenance costs for Ivy Convenience Center
Administration	Administrative overhead
<b>Tipping Fees:</b>	
Clean Fill Material	Mixed dirt, bricks, concrete, road materials
Grindable Vegetative Material	Wood waste suitable for chipping
Pallets	Pallets are either chipped or sold for reuse
Tires (Split or Whole)	Vehicle & equipment tires
White Goods (Freon & non-Freon)	Large appliances
IVY - MSW TS	MSW tipping fee per ton at Ivy Transfer

Rivanna Solid Waste Authority  
Fiscal Year 2020-2021

Authority Staffing Plan		FY 2021	FY 2020 Approved	CHANGE FROM	
		(FTE) FULL-TIME EQUIVALENT	FTE	FY 2020	
<b>Administrative</b>	Operations Support Administrator	1.00	1.00	0.00	
<b>Ivy Operations and Environmental</b>	Manager	1.00	1.00	0.00	
	Heavy Equipment Operator/Attendant	1.00	1.00	0.00	
<b>Allocated Positions between Ivy Operations, Ivy MSW and Recycling</b>	<u>Ivy - MUC</u>				
	Assistant Manager	1.00	1.00	0.00	
	Operator/Attendant - Ivy	3.00	4.00	(1.00)	
	<u>Ivy - Convenience Center</u>				
	Operator/Attendant	1.00	0.00	1.00	
	Operator/Attendant (Part-time)	0.50	0.00	0.50	
	<u>Recycling - McIntire / Paper Sort</u>				
	Operator/Attendant - McIntire (Part-time)	0.50	0.50	0.00	
	Operator/Attendant - Paper Sort	1.00	1.00	0.00	
	Operator/Attendant - McIntire	1.00	1.00	0.00	
	Scale Clerks	2.50	2.50	0.00	
	Driver/Equipment Operator (allocated to all Cost Centers)	6.00	5.00	1.00	
		<i>Subtotal</i>	19.50	18.00	1.50

<b>Joint Administrative Staff</b>	Executive Director	1.00	1.00	0.00	
	Communications Manager/Executive Coordinator	1.00	1.00	0.00	
	Director of Finance/Administration	1.00	1.00	0.00	
	Office/ HR Manager	1.00	1.00	0.00	
	Payroll & Benefits Coordinator	1.00	1.00	0.00	
	Accounts Receivable Technician	1.00	1.00	0.00	
	Accounts Payable Technician	1.00	1.00	0.00	
	Secretary - Reception	1.00	1.00	0.00	
	Administrative Office Technician	1.00	1.00	0.00	
	Senior Accountant	1.00	1.00	0.00	
	Accounting Associate	0.00	0.00	0.00	
	Information Systems Manager	1.00	1.00	0.00	
	Information Systems Assistant	1.00	1.00	0.00	
	Scada Supervisor	1.00	1.00	0.00	
	Scada Technician	1.00	1.00	0.00	
	IT/Scada Technician	0.00	0.00	0.00	
	Software Analyst	1.00	1.00	0.00	
	GIS Coordinator (moved from Engineering)	1.00	1.00	0.00	
Environmental/Safety Manager	1.00	1.00	0.00		
	<i>Subtotal</i>	17.00	17.00	0.00	

<b>FTE Split with RWSA</b>		<b>SWA FTEs</b>
FY 2021		4.20
FY 2020		4.20

**Rivanna Solid Waste Authority  
Fiscal Year 2020-2021**

**Cost Allocation for Administrative Services Provided by RWSA**

	<u>Base</u>	<u>Percentage</u>	<u>FY 2021 SWA Share</u>	<u>FY 2020 SWA Share</u>
<b>Salaries Total Admin.</b>				
SWA share	\$ 1,522,000	22%	\$ 334,840	\$ 305,450
<b>Benefits Total Admin.</b>				
SWA share	570,000	22%	125,400	108,928
<b>Other Personnel Costs</b>	42,700	22%	9,394	8,717
<b>Professional Services</b>	90,000	16%	14,400	3,000
<b>General Other Services</b>	18,000	20%	3,600	1,000
<b>Building and Grounds</b>	57,000	20%	11,400	11,420
<b>Communications</b>	21,500	15%	3,225	2,775
<b>Technology</b>	148,000	23%	34,040	19,163
<b>Office Supplies and Postage</b>	24,250	25%	6,063	5,375
<b>Vehicles</b>	18,000	5%	1,300	500
			<b>\$ 543,662</b>	<b>\$ 466,328</b>

**Rounded to {Total shared costs to RWSA} \$ 543,000 \$ 466,000**

All other costs 254,358  
 Less Interest revenue (51,400)  
 Administrative cost to allocate **\$ 745,958**

**Administration costs allocated to cost centers**

Ivy Operations	\$ 186,490	25.00%
MOU Environmental	223,787	30.00%
Ivy Transfer/MSW	186,490	25.00%
Recycling	149,192	20.00%
	<b>\$ 745,958</b>	<b>100.00%</b>

**Rivanna Solid Waste Authority  
Material Analysis Report  
Waste Tonnages  
Fiscal Years 2016-2020**

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020 (Jul-Dec)	FY 2020 Projected
<b>Ivy Waste Tonnage Categories</b>						
Clean Fill Material	5,889	6,354	4,819	7,764	5,602	11,204
Grindable Vegetative Material	1,560	2,864	2,199	2,988	2,008	4,016
Compost			174	443	269	538
Pallets	55	72	77	73	21	21
Tires, Whole	169	87	58	171	54	108
White Goods (Non-Freon)	13	10	11	13	5	10
Total Non-MSW	<b>7,686</b>	<b>9,387</b>	<b>7,338</b>	<b>11,452</b>	<b>7,959</b>	<b>15,897</b>
<b>MSW Tonnages</b>						
Ivy:						
Ivy MSW TS	7,761	8,341	8,423	16,404	15,419	30,838
Total Ivy MSW	<b>7,761</b>	<b>8,341</b>	<b>8,423</b>	<b>16,404</b>	<b>15,419</b>	<b>30,838</b>
Total	<b>15,447</b>	<b>17,728</b>	<b>15,761</b>	<b>27,856</b>	<b>23,378</b>	<b>46,735</b>

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**Rivanna Solid Waste Authority  
Historical Material Tonnage Report - Recycling  
Fiscal Years 2016-2020**

<b>Fiscal Year 2016</b>	<b>Fiscal Year 2017</b>	<b>Fiscal Year 2018</b>	<b>Fiscal Year 2019</b>	<b>Fiscal Year 2020 (Jul-Nov)</b>
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***In U.S. Tons***

**Fiber Products**

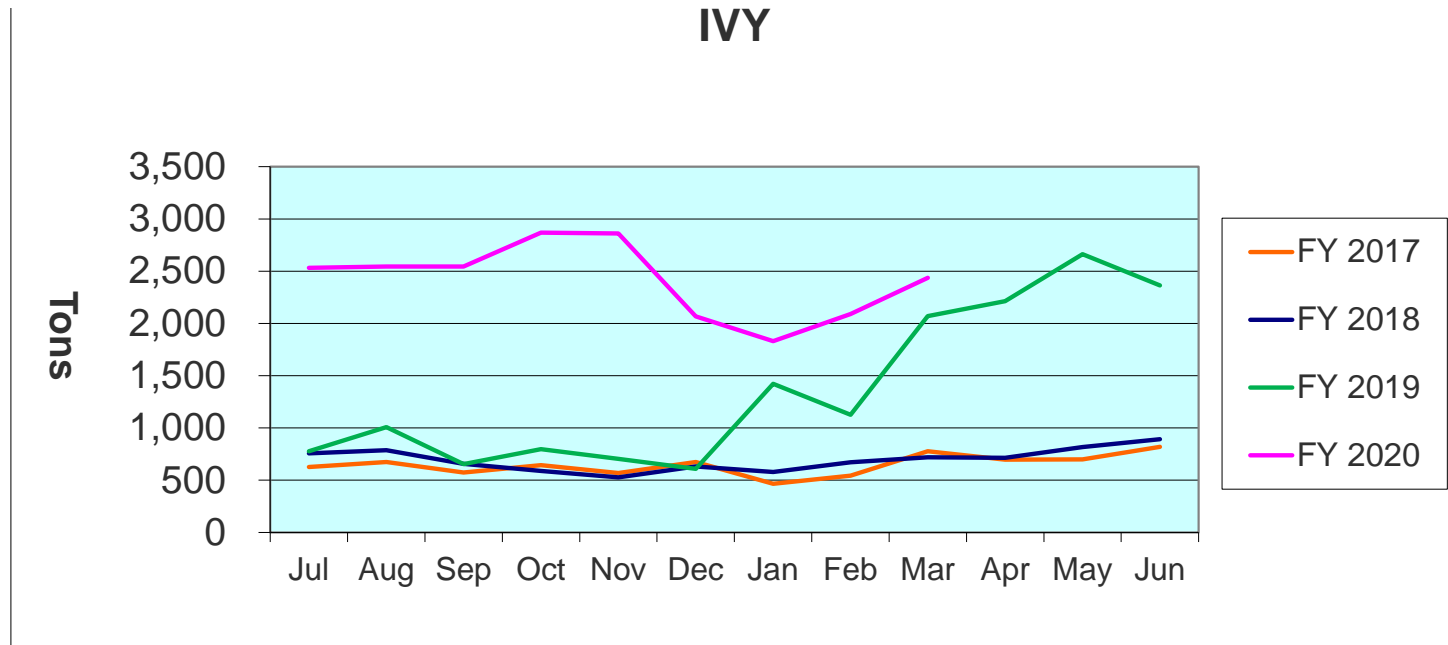
Newspaper, Magazines, Catalogs	512	419	424	427	105
Cardboard (Corrugated)	459	812	763	807	248
Mixed Paper and Phone Books	214	156	186	265	290
File Stock (Office Paper)	125	122	111	128	57
<b>Total Fiber Products</b>	<b>1,310</b>	<b>1,509</b>	<b>1,484</b>	<b>1,627</b>	<b>700</b>

**Other Products**

Glass	191	252	252	411	195
Metal Cans	32	31	41	58	19
Plastic	82	86	103	127	43
<b>Total Other Products</b>	<b>305</b>	<b>369</b>	<b>396</b>	<b>596</b>	<b>257</b>
<b>Total</b>	<b>1,615</b>	<b>1,878</b>	<b>1,880</b>	<b>2,223</b>	<b>957</b>

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Rivanna Solid Waste Authority  
MSW Transfer Tonnages  
FY 2016 - 2019



**Rivanna Solid Waste Authority  
Fiscal Year 2020-2021**

Cash Reserve Balances

**Operating Cash Accounts**

December 2019 Ending Balance \$ 2,410,640

**Capital Cash Reserves**

December 2019 Ending Balance \$ 1,155,188

Estimated additions 67,500

Estimated expenditures (185,700)

Estimated Ending Balance \$ 1,036,988

**Total Discretionary Funds** \$ 3,447,628

**Trust Fund with DEQ** \$ 126,600

Liabilities

Closure and Post Closure \* \$ 5,771,421

Estimated Accounts Payable 151,000

Estimated Accrued Leave 30,300

Estimated Accrued VERIP 76,000

Net OPEB Liability 36,000

Net Pension Liability 154,800

**Total Liabilities** \$ 6,219,521

\* The City and County are currently using a local guarantee option as financial assurance to DEQ with the exception of the \$123,741 trust fund for the Transfer Station Closure.

**Rivanna Solid Waste Authority  
Fiscal Year 2020-2021**

Local & MOU Support

	Annual <u>FY 2021</u>	Annual <u>FY 2020</u>	<u>Change</u>
<u>County</u>			
Local Support - Ivy	\$ 828,038	\$ 753,522	\$ 74,516
Local Support - Ivy C. C.	280,682	-	280,682
Local Support - Recycling	396,235	327,293	68,942
MOU - Environmental	<u>502,465</u>	<u>638,937</u>	<u>(136,472)</u>
	<b>\$ 2,007,421</b>	<b>\$ 1,719,752</b>	<b>\$ 287,669</b>
 <u>City</u>			
Local Support - Recycling	\$ 169,815	\$ 140,269	\$ 29,546
MOU - Environmental	<u>276,551</u>	<u>351,663</u>	<u>(75,112)</u>
	<b>\$ 446,366</b>	<b>\$ 491,932</b>	<b>\$ (45,566)</b>