

RWSA BOARD OF DIRECTORS
Minutes of Regular Meeting
June 23, 2020

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A regular meeting of the Rivanna Water and Sewer Authority (RWSA) Board of Directors was held on Tuesday, June 23, 2020 at 2:34 p.m. via Zoom.

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Board Members Present: Mike Gaffney, Dr. Tarron Richardson, Lloyd Snook, Dr. Liz Palmer, Jeff Richardson, Gary O'Connell.

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Board Members Absent: Lauren Hildebrand.

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Rivanna Staff Present: Bill Mawyer, Katie McIlwee, Lonnie Wood, Jennifer Whitaker, David Tungate, Michelle Simpson, Betsy Nemeth, John Hull

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Attorney(s) Present: Kurt Krueger.

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Also Present: Access to the meeting was available via Zoom for members of the public and media representatives.

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1. CALL TO ORDER

Mr. Gaffney called the June 23, 2020 regular meeting of the Rivanna Water and Sewer Authority to order at 2:34 p.m.

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2. STATEMENT FROM THE CHAIR

Mr. Gaffney stated that this meeting was being held via real-time electronic means, with no board member physically present at a single central location, pursuant to the COVID-19 resolution of the Authority authorizing the adoption of procedures for electronic public meetings, and board and public hearings, adopted by the board on May 26, 2020.

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Mr. Gaffney stated that all Board members are participating electronically. He stated that, in addition to the Authority's May 26 COVID-19 resolution, this meeting was being held pursuant to,

- addition to the Authority's May 26 COVID-19 resolution, this meeting was being held pursuant t the second resolution of the City's Continuity of Government Ordinance and Section 6(e) of the
- County's Continuity of Government Ordinance. He stated that all Board members will identify
- themselves and state their physical location by electronic means during the roll call, which would be held next.

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- Mr. Gaffney noted, for the record, that the public has real-time audio/visual access to this meeting over Zoom as provided in the lawfully posted meeting notice, and real-time audio access over
- over Zoom as provided in the lawfully posted meeting notice, and real-time audio access over telephone, which is also contained in the notice. He stated that the public is always invited to send
- questions, comments, and suggestions to the Board through Mr. Bill Mawyer, the Authority's
- Executive Director, at any time.

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45 Mr. Gaffney called the roll call. He stated that Ms. Lauren Hildebrand was absent.

Mr. Gary O'Connell stated that he was located at 1720 Yorktown Drive in Charlottesville. 47

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Dr. Lizabeth Palmer stated that she was located at 2958 Mechum Banks Drive in Albemarle 49

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Mr. Jeff Richardson stated that he was located at 401 McIntire Road (Albemarle County Office 52 Building) in Charlottesville.

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Dr. Tarron Richardson stated that he was located at 605 East Main Street in Charlottesville. 55

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Mr. Lloyd Snook stated that he was located at 408 East Market Street in Charlottesville. 57

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Mr. Mike Gaffney stated that he was located at 415 Wild Horse Lane in Corolla, North Carolina. 59

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- Mr. Gaffney stated that the following Authority staff members were joining the meeting: Bill 61
- Mawyer (Executive Director), Lonnie Wood (Director of Finance and Administration), Jennifer 62
- Whitaker (Director of Engineering and Maintenance), David Tungate (Director of Operations), 63
- Betsy Nemeth (Human Resources Manager), Katie McIlwee (Communications Manager and 64
- Executive Coordinator), and Michelle Simpson (Senior Civil Engineer). 65

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Mr. Gaffney stated that they were also joined electronically by Mr. Kurt Krueger (Counsel to the 67 Authority). 68

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3. MINUTES OF PREVIOUS BOARD MEETINGS

a. Minutes of Regular Board Meeting on May 26, 2020

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73 Mr. Gaffney asked board members if they had comments or changes.

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It was noted that Ms. Hildebrand had submitted a correction that her address should read 305 4th Street Northwest.

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Dr. Palmer moved that the board approve the minutes of the previous board meeting, as amended. The motion was seconded by Mr. O'Connell and passed unanimously (6-0). (Ms. Hildebrand was absent.)

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- 4. RECOGNITIONS
- 83 There were no recognitions.

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5. EXECUTIVE DIRECTOR'S REPORT

- Mr. Mawyer stated that he wanted to recognize one of the water operators, Chris Weigel, who 86
- earned his Class I Water Operator's License. He stated Mr. Weigel has been with the RWSA less 87
- than three years, starting as an unlicensed operator, and has been diligent about getting the 88
- experience and taking the tests required by the state to acquire his Class I license, which is the 89
- highest level license available. He stated that this makes Mr. Weigel extremely valuable, as both 90
- the South Rivanna and Observatory Water Treatment Plants are required to have a Class I Water 91
- Operator on site on a 24/7, 365 days per year basis. 92

Mr. Mawyer stated that RWSA appreciates Mr. Weigel's efforts, noting that he does receive small pay increases each time he gains a new license. He stated that it starts with unlicensed, then goes to Classes IV, III, II, and I. He stated that Mr. Weigel has progressed up the ladder and has a degree in Chemical and Life Science Engineering from VCU, making him a high-qualified Water Operator.

Mr. Mawyer presented a group photo. He stated that he, Dr. Richardson, Mr. Richardson, Mr. Trevor Henry, and Ms. Whitaker recently took a tour of the Sugar Hollow Reservoir and walked up to the Blue Hole and back. He noted how he was soaked in water in the photo, as they had several streams to cross. He stated that it was a good trip, and they got to see firsthand what the attraction is to visit the Blue Hole at Sugar Hollow. He stated that he appreciated the group's willingness to take the tour. He stated that they did not jump in the Blue Hole, but saw some younger people doing so, adding it is a very popular location.

Dr. Palmer asked if Mr. Mawyer fell in.

Mr. Mawyer replied that it was the day after it rained, and the stream was 6-12 inches deep, and 20-30 feet wide. He stated that one could walk on the rocks but ultimately, it seemed as though stepping in the water was required to get across.

Mr. Mawyer stated that RWSA continues to work on its South Rivanna to Ragged Mountain waterline easements. He presented a map. He stated that starting at the South Rivanna Water Treatment Plant, the map shows a black area, which is an area where the easement has been obtained. He stated that moving to the south, the yellow color on the map shows that they need to come down Woodburn Road, Rio Road, and then Lambs Lane at Albemarle, which is all under VDOT control. He stated that behind Albemarle High School, Jouett, and Greer is in School Board control and the RWSA is working with them. He indicated on the map to a private property they are working on acquiring easements.

Mr. Mawyer stated that the pipe will go along Barracks Road and Colthurst Drive, to the UVA Foundation property, with which RWSA has not come to an agreement. He stated that there is a property between the railroad tracks and Route 250 where they are planning to put the pipe on the property line between Virginia Tractor and the Weedon Company. He stated that they have acquired an easement from the Virginia Tractor owners and are working with the Weedon Company for an easement on the west side of the easement.

Mr. Mawyer stated that the green color on the map represents the Birdwood water line, which is complete. He stated that moving farther to the south and west, they have acquired an easement from private landowners there. He indicated farther left on the map where another easement been acquired.

Mr. Mawyer stated that they are working with Ms. Hildebrand to get on the City Council meeting agenda for an easement on City properties farther to the west.

Mr. Mawyer stated that traversing back to the east, there is another leg of the pipeline that will be

replaced from Ragged Mountain all the way to the Observatory Water Treatment Plant. He stated

that RWSA is in meetings with UVA and VDOT about those properties.

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- Mr. Mawyer stated that he was trying to give a visual of how the progress is going with the
- easement negotiations. He stated that last month, he had stated they had agreements with eight
- property owners. He stated that with one owner, they had to resume negotiations, and are still
- talking with them. He stated that they had thought they had an agreement and now, they are
- revisiting some of the topics, so they have reduced the agreed-upon property numbers to seven.
- He stated that these are going well.

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- Mr. Mawyer stated that regarding the Observatory Water Treatment Plant, they continue to talk
- with UVA staff about the lease. He stated that there is currently a survey crew there resurveying
- the boundary of the plant. He stated that they think they have agreement on what that boundary
- shape will now be. He stated that they are now talking about whether they will use electronic
- signatures or not on the actual lease, noting this was good and that they have made it this far,
- after three years.

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- Dr. Palmer asked when Mr. Mawyer stated there are 7 of the 11 private property owners where
- there is an agreement, where these are on that line.

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- Mr. Mawyer replied that these were the ones on the map with the black outline. He indicated to
- the properties on the map. He stated that each black area could be more than one property owner.
- He stated near the South Rivanna Water Treatment Plant, there is an agreement with the property
- owners close to the plant.

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Dr. Palmer asked if 11 was the total number of private property owners with which RWSA needs to negotiate.

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- Mr. Mawyer replied that there are 12 private property owners, but that one of those is the UVA
- Foundation. He explained that the yellow color on the maps shows much of the length they are
- dealing with VDOT on. He stated that most of the red color represented private land, although
- the County School Board owns where the map stated, "Albemarle High School."

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- Mr. Mawyer stated that the UVA Foundation is counted as "private,", and they also own
- property south of Birdwood. He stated that going back to the east from that intersection, they
- have VDOT and UVA through the Fontaine Research Park, and then where it turns back to the
- northeast is going around Observatory Mountain and the UVA dormitories to the Observatory
- Water Treatment Plant.

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- Mr. Mawyer stated that RWSA has made offers to all the private property owners, except for the
- UVA Foundation. He stated that the Foundation has a lot of properties, and they are trying to
- come to a total offer on all those properties. He stated that they have agreements with 7 of the 11
- private property owners, which he holds as good news and progress made.

Mr. Mawyer stated that he would try to use this map in the future to continue to give the board updates.

Mr. O'Connell stated that the map was a good depiction and was helpful. He asked if the section from the Observatory Water Treatment Plant to where the main line is was all UVA property.

Mr. Mawyer replied no. He stated that it could be in VDOT property as it comes under the 29 Bypass bridge, or they may go to the south of the bridge, which would be private property. He stated that it then gets back onto UVA property in the Research Park.

193 Mr. O'Connell asked if this was under negotiation as well.

Mr. Mawyer replied that much of this is UVA property, and that the RWSA is trying to get with all of the property owners. He stated that it is sometimes a slow process. He stated that VDOT is selling properties back to private property owners where they were part of the Western Bypass, which is at the South Rivanna Water Treatment Plant end and the RWSA must deal with that issue. He stated that they have had families with personal issues, which have delayed some of the negotiations. He stated that Ms. Victoria Fort and Ms. Whitaker are doing a good job of keeping these negotiations moving forward, and they are making progress.

Mr. Mawyer stated that last month, he mentioned that they received a \$341,000 grant from the Natural Resources Conservation Service. He stated that they reported last month that they expected the grant to be 40%, but now, they understand that it can be as much as 70% of the cost of the design and construction, which is even better news. He stated that RWSA will have a meeting with the NRCS next week.¹

Mr. Mawyer stated that they are also poised to start the Albemarle Berkley Wastewater Basin demolition, which is near Albemarle High School. He stated that there is an old wastewater concrete basin and an existing sewer pump station that serves all the schools in that area, but they do not use the overflow basin at all. He stated that they have been meeting with Schools' facilities, and schools would like to use that area after they demolish the basin. He stated that in July and August, they expect to complete this work, adding that it is a smaller job.

Mr. Mawyer stated that RWSA requested about \$70,000 from the City and County in COVID-19 related expenses, if any of the CARES Act funding becomes available.

Mr. Mawyer presented a picture, noting that RWSA received a grant for \$19,200 from the Virginia Department of Health. He stated that Ms. Andrea Terry (Water Resources Manager) did a good job working with that organization to get the grant so that they can put up eight signs around two reservoirs and one river saying that people have entered the watershed area, which is a drinking water source, and to please keep it clean. He stated that he did not know if the sign would be exactly as depicted, and they are working with VDOT to make sure they comply with their size, color, shape, and location requirements for the signs. He stated that they appreciate Ms. Terry doing a good job getting the grant.

¹ The grant from NRCS is for the Beaver Creek Dam and Pump Station project.

- Mr. Mawyer stated that after much ado, they completed the Wholesale Meter Project last year. 228
- He presented a graph, noting it has been informative in showing what the City's usage is, as well 229
- as the usage of the Albemarle Service Authority. He stated that the dotted line represents last 230
- year's average. He stated that the City, for example, averaged 4.48 million gallons of water per 231
- day, and are currently averaging 3.7 million gallons per day in May. He stated that the Ragged 232
- Mountain Dam project agreement allocates 6.71 million gallons per day to the City. 233

- Mr. Mawyer stated that these meters keep track of how much the City and Service Authority are 235
- using and compares that result to the contract agreement. He stated that should either partly 236
- exceed the agreed-upon allocation, there would be a true-up in the cost allocation between 237
- building the dam and building the pipeline. 238

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- Mr. Mawyer stated that in May, the Service Authority was right on their average of 4.7 million 240
- gallons per day. He stated that the dotted line above this shows that the Service Authority, by 241
- contract, is allocated about 12 million gallons per day. He stated that there would be much 242
- growth needed in the County service area before the demand would get close to its water 243
- allocation resulting from building the Ragged Mountain Dam. 244

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- Mr. Mawyer stated that they were pleased that this project went well and is going well. He stated 246
- 247 that during that week and next, they are doing the first annual recalibration of all the meters. He
- stated that Ms. Fort has had a contractor out there, and most of the meters have been well-248
- calibrated and do not require any significant adjustment, which is good news. 249

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- Mr. Mawyer stated that RWSA has been monitoring water production in view of the COVID-19 251
- circumstances and with UVA shutting down. He stated that for this fiscal year, they expect to 252
- produce almost 3% more water in the urban service area than they did last year, over 6% more 253
- for the Crozet service area, and over 9.5% more for Scottsville. He stated that the community is 254
- using more water than ever, despite the COVID-19 circumstances. 255

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- Mr. Mawyer noted that for the last few months, water usage has been down in the City. He
- presented a graph showing that the City usage has been down, but the Service Authority usage is 258
- more typical of average. 259

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6. ITEMS FROM THE PUBLIC

- Mr. Gaffney opened the meeting to the public. He noted that this was for general items from the
- public, and not for comments on the public hearing of the budget and adoption of rates. 263

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Hearing no comments, Mr. Gaffney closed Items from the Public.

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7. RESPONSES TO PUBLIC COMMENT

268 As there were no public comments, there were no responses.

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8. CONSENT AGENDA

a. Staff Report on Finance

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b. Staff Report on Operations

- c. Staff Report on Ongoing Projects 275 276 d. Staff Report on Wholesale Metering 277 e. FY 2021 Personnel Management Plan Revisions 278 279 280 f. Purchasing Manual and Policy Updates 281 g. Construction Contract Award – Removal and Disposal of Solids from Holding Ponds – Merrill 282 283 Bros. Inc. 284 Dr. Palmer moved that the board approve the Consent Agenda. The motion was seconded 285 by Mr. O'Connell and passed unanimously (6-0). (Ms. Hildebrand was absent.) 286 287 9. **OTHER BUSINESS** 288 289 a. Presentation and Public Hearing: Adoption of FY 2020 – 2021 Budget and FY 2021-2025 CIP; Approval of Preliminary Rate Schedule Resolution: Bill Mawyer, Executive 290 Director 291 292 Mr. Mawyer stated that last month, he talked in more detail about the Capital Improvement Plan 293 (CIP) for FY 21-25. He stated that he would briefly review it again. 294 295 Mr. Mawyer stated that the FY 21-25 CIP includes 51 projects totaling about \$132.5 million over 296 the five years. He stated that they have about \$75 million in urban water projects, \$29.7 million 297 in nonurban, \$22.7 million in urban wastewater, only about \$400,000 in nonurban water. He 298 stated that they also have about \$4.8 million for technology projects that they do not allocate 299 specifically to any of the service centers. 300 301 Mr. Mawyer stated that there was a goal to get their rates down to \$0 increase for the City and 302 County that year. He stated that part of that effort was to defer some CIP projects, and they 303 deferred 5 projects and part of a sixth project for about \$2.7 million that was deferred from the 304 FY 21-25 CIP into at least FY 26. 305 306 Mr. Mawyer stated that the CIP budget for FY 21-25, at \$132.5 million, is fairly consistent with 307 the average CIP budget over the last 20 years. He stated that it is slightly below average, but not 308 far off. He stated that they are working on deferred maintenance that was perhaps deferred in the 309 early 2000s, and they are trying to get caught up. 310 311 Mr. Mawyer stated that the 15-year CIP is what was told to the board last month. He stated that 312 they shifted \$2.7 million out of FY 21-25 into FY 26-30, and then FY 31-35 stayed the same, 313 with a total 15-year CIP of about \$275 million. He noted that as they get closer to these years and 314 decades, these budgets may increase, but that this was the current estimate of what they have 315
- Mr. Mawyer stated that while they did defer part of six projects, they did not defer any of the water supply projects associated with the Community Water Supply Plan. He stated that those projects are still on the schedule RWSA has for them.

planned for the next 15 years.

Mr. Mawyer stated that in summary, there are 51 projects totaling \$132.5 million for FY 21-25 as the RWSA's CIP.

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Mr. Mawyer stated that he also could present the operating budget and rates, and if it were the board's pleasure, they could approve all of these at the same time.

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Mr. Gaffney asked if anyone on the board objected to this and heard no objections.

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- Mr. Mawyer stated that they reviewed the operating budget in more detail, and that for the upcoming fiscal year, it is \$37.1 million. He presented a pie chart, explaining that the yellow segment is the largest slice, which is the debt service for the debt the Authority carries. He stated that the blue slice represents labor and benefits, and that the 18% (or \$6.5 million) is for building
- repairs and chemicals. He stated that \$4.1 million is for general services, including professional
- and nonprofessional services, utilities, insurance, and permits.

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- Mr. Mawyer stated that the total operating budget is \$37.1 million, which is 2.6% higher than the current year. He stated that this was mostly because of debt service (an increase of \$783,000) for bonds that have been issued and projects that are underway, and that they must make the debt
- service payments. He stated that they have a small increase in operating expenses, largely related
- to health insurance costs.

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Mr. Mawyer stated that they estimate the City's charges to be about \$14.8 million next year. He stated that the Service Authority charges would be \$18.5 million.

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Mr. Mawyer stated that they have other revenues from private septage haulers, and interest in other accounts like this, of \$2.1 million.

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Mr. Mawyer stated that the RWSA is contributing \$1.7 million out of their reserve fund to help balance the budget and to get the rates down to a \$0 increase.

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Mr. Mawyer stated that they have major projects ongoing and that will continue in FY 21. He stated that there are three treatment plants under construction at Crozet, South Rivanna, and Observatory, which total over \$50 million. He stated tat they have talked about the easement from the Rivanna Reservoir to Ragged Mountain and that they will continue that effort.

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Mr. Mawyer stated that there will be an Urban Finished Water Master Plan to present to the board in a few months to talk about the third leg of the "water availability stool" where they must be able to distribute the water they have in supply and treatment.

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Mr. Mawyer stated that they are starting a wastewater flow study that they are required to do every 5 years to estimate how much wastewater is coming from the Service Authority system versus the City's system and allocate costs.

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Mr. Mawyer stated that there is a project currently out to bid in Crozet for a wastewater flow equalization tank, which will take excess wastewater out of the piping and hold it in a tank until flow recedes. He stated that this typically could occur after a large rainstorm, and when rainwater

- gets into the sewage pipes (which it is not supposed to, but it does), rather than risking flow out of manholes between Crozet and Moores Creek, they will hold it in the equalization tank and put
- it back in the system when the flow recedes.

Mr. Mawyer stated that there is a Buck Mountain Property Master Plan that is almost finished and likely in August, the presentation will be brought to the board.

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Mr. Mawyer stated that RWSA is working with the regulators for new water withdrawal permits for the Crozet water system as well as the Urban water system.

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Mr. Mawyer stated that the operating budget of \$37.1 million is higher than the average has been over the last 15 years. He stated that there is deferred maintenance at all the water treatment plants that they are trying to complete.

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Mr. Mawyer stated that there are capital assets of facilities and equipment of \$257 million. He stated that they have reservoirs, treatment plants, piping, and the stormwater facility at Licking Hole. He stated that they manage all these facilities, as well as 93.4 employees, with the funds the board provides.

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Mr. Mawyer stated that the RWSA is using reserve funds of \$1.7 million to supplement expenses and help keep the rates in FY 21 at a \$0 increase for both the City and the Service Authority.

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Mr. Mawyer presented a chart of the RWSA's outstanding debt. He stated that they have about \$200 million in debt -- hence, why the slice of the pie chart is so large in the operating budget for debt service payment.

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Mr. Mawyer stated that the charges the RWSA propose in FY 21 include a \$0 increase to the City and a \$0 increase to the Service Authority. He noted that in FY 22, those increases are much more significant, and they will be working with Mr. O'Connell and Ms. Hildebrand that Thursday on some alternatives on how they can perhaps bring those rates down and help level them through a few years.

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Mr. Mawyer stated that RWSA does anticipate having to issue more debt in FY 22 to fund the CIP, and potentially every 2-3 years thereafter.

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Mr. O'Connell thanked Mr. Mawyer for setting up the meeting about the future rates.

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Mr. Mawyer stated that in summary, the budget for RWSA is \$37.1 million. He stated that this is a 2.6% increase over the current year with the City, Service Authority, and other charges, along with Rivanna's contribution from reserves, to help not have any cost increases to the City and Service Authority in FY 21.

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Dr. Palmer asked Mr. Mawyer to go back to slide 34. She asked if Crozet Treatment Plant, although in one of the Development Areas, was one of the nonurban areas counted in the six treatment plants. She asked if Red Hill was included in that as well.

- Mr. Mawyer replied that this was correct. He stated that the Observatory, South Rivanna, and
- North Rivanna treatment plants are in the urban area.

Dr. Palmer stated that she wanted to bring up that one thing RWSA does is operate the small treatment facility in Red Hill as the result of a bad gasoline spill from long ago. She stated that she likes to make sure RWSA gets credit for running that facility.

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- Mr. Mawyer stated that this was a switch they made with the Service Authority and Mr.
- O'Connell a year or so ago. He stated that it seemed more logical for RWSA to manage that
- treatment plant than the Service Authority. He stated that while ACSA still manages the
- customers and distribution lines, RWSA manages the treatment plant. He stated that RWSA has
- an operator that visits that plant every day, 7 days a week. He stated that it does take some effort,
- even for a small plant that has 10 connections, plus Red Hill School. He thanked Dr. Palmer for
- recognizing the effort required to manage the Red Hill plant.

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Mr. Gaffney opened the public hearing on the preliminary rate schedule. Hearing no comments, he closed the public hearing.

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- Dr. Palmer moved the board approve the rate schedule, CIP, and operating budget for FY 20-21. She was seconded by Mr. O'Connell, and the motion carried unanimously (6-0).
- 434 (Ms. Hildebrand was absent.)

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Mr. O'Connell thanked Mr. Mawyer and Mr. Wood for all their work in quickly changing the budget where they have presented a wholesale rate of no increase to their customers. He stated that this was a quick turnaround during COVID-19 and he appreciated the work.

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Mr. Richardson echoed Mr. O'Connell's comments. He stated that this involved a significant amount of additional work for staff during a very unsettling time, while at the same time, being expected to maintain day-to-day operations. He stated that RWSA has several people in the field every day who are in the community and being exposed. He thanked staff for continuing to operate. He stated that they have made it look easy, even though it is extremely hard.

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b. Presentation: Urban Water Supply and Demand Report: Bill Mawyer, Executive Director

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Mr. Mawyer stated that this is the Water Supply and Demand Report that the Ragged Mountain agreement requires RWSA to do every 10 years. He stated that he would provide some history and background of how they got where they are, then talk about water supply analysis, water demand analysis, bring the two together into a supply-versus-demand analysis, then talk about some options to increase water supply.

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- Mr. Mawyer stated that the Urban Water Supply System is based on Sugar Hollow Reservoir,
- Rivanna Reservoir, and Ragged Mountain Reservoir, totaling 2.6 billion gallons. He stated that
- water flows from Sugar Hollow Reservoir through the Moormans River, to South Rivanna
- Reservoir, which is the water they use at the South Rivanna Water Treatment Plant (the largest
- water treatment plant to serve the urban area).

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Mr. Mawyer stated that water from Sugar Hollow also supplies the Ragged Mountain Reservoir.

- He stated that there is a 100-year-old pipe they use to convey water from Sugar Hollow to
- Ragged Mountain whenever needed. He stated that Ragged Mountain is their largest water
- supply reservoir, at 1.4 billion gallons, which is connected to the Observatory Hill Water
- Treatment Plant, which is not the largest treatment plant.

Mr. Mawyer stated that there is also the North Fork Rivanna River . He stated that they take water out of that river and treat it at the North Fork Water Treatment Plant.

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Mr. Mawyer stated that collectively, these three plants serve the urban water system.

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Mr. Mawyer indicated to a pink area on a map, explaining that it represents what they call the
Urban Area. He stated that the Urban Area is defined in the four-party agreement. He stated that
there are the three water treatment plants (North Rivanna, South Rivanna, and Observatory).

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Mr. Mawyer stated that within those three water treatment plants, there is a treatment capacity of 21 million gallons per day. He stated that South Rivanna and Observatory are currently under renovation, which will increase the treatment capacity at Observatory from 7.7 to 10 million gallons per day.

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Mr. Mawyer stated that the Virginia Administrative Code requires RWSA to do water supply planning, ensure they have adequate and safe drinking water available, and promote conservation. He stated that this came into focus around 2000 to 2001, when there was a major drought in Central Virginia. He stated that it took 10 years, but the community got together and crafted a Community Water Supply Plan, which required RWSA to construct a new dam at the Ragged Mountain Reservoir. He stated that this was an existing reservoir and had two existing dams. He stated that they demolished the two dams and built a larger one, which was completed

487 in 2014.

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Mr. Mawyer stated that the other part of the project was to build a new waterline from the Rivanna Reservoir over to Ragged Mountain so that they could fill Ragged Mountain at its new capacity. He stated that this is currently planned for final design and construction between 2027 and 2040.

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Mr. Mawyer stated that next, they will renovate the two water treatment plants and replace the piping between Ragged Mountain Reservoir and Observatory Water Treatment Plant. He stated that much of this was on the map he just presented to the board about the easements.

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- Mr. Mawyer stated further, that the Ragged Mountain Dam project agreement that was put together in 2012 defined who will pay for all the construction, between the City and the Service
- Authority. He stated that there is a component to raise the Ragged Mountain Reservoir water level 12 feet when the community demand equals 85% of the water supply. He stated at that
- point, either the Service Authority or the City can require RWSA to raise the water in the
- 503 reservoir.

- Mr. Mawyer stated that RWSA had to get two environmental permits, one of which was from the
- Army Corps of Engineers, which is a 10-year permit that expired in 2018. He stated that the

Corps of Engineers gave RWSA a one-time 5-year renewal to 2023. He stated that the project also required a permit from the Virginia Department of Environmental Quality, which was a 15-year permit that expires in 2023. He stated that RWSA must submit a new application, called a joint permit application, to both agencies by May of 2022. He stated that the board approved an engineering contract last month to get started on preparation of the joint permit application.

Mr. Mawyer presented a map about Community Water Supply projects. He stated that the Ragged Mountain Dam has been completed. He stated that the South Rivanna Water Treatment Plant is under construction and renovation now. He stated that the Observatory Water Treatment Plant renovation is contracted and will start next year, to be completed by 2023. He stated that the Raw Waterline (Project #4) between Ragged Mountain and the Observatory Water Treatment Plant is programmed to be completed by 2027. He stated that there is the Central Waterline, which is a new finished waterline between Observatory Treatment Plant and the City and urban area to help strengthen the spine of the distribution system, and is to be completed by 2027.

Mr. Mawyer stated that Project #6 is the Raw Waterline from Rivanna to Ragged Mountain. He stated that at some point, they would raise the water level 12 feet for 700 million gallons in the Ragged Mountain Reservoir.

Mr. Mawyer stated that the first part of the project was to complete a water supply analysis, which starts with figuring out how much water there is in the three reservoirs that serve the urban area: Ragged Mountain, Sugar Hollow, and South Rivanna, totaling 2.6 billion gallons. He stated that they did a measurement called a bathometric survey in 2018 of Ragged Mountain and South Rivanna. He stated that they completed a survey at Sugar Hollow in 2015.

Mr. Mawyer presented a graph that is representative of the South Rivanna Reservoir. He stated that when talking about supply, some of the concern relates to how much of the total usable water sedimentation taking away from them. He stated that the graph shows that the South Rivanna Reservoir was built in 1966 at a capacity of about 1.7 billion gallons, but that by 2001-2002, the capacity had decreased to about 1.2 billion gallons. He stated that thus, it lost about 500 million gallons in those 36 years. He stated that this is the issue to monitor when talking about water supply.

Mr. Mawyer stated further, that around 2002, RWSA began differentiating between total water in a reservoir versus usable water. He stated that because of the topography of the bottom of the reservoir, as well as the limitations of the intake piping, they cannot pull every gallon out of a reservoir. He stated that this is where one sees a difference between total storage and the useable storage on the graph.

Mr. Mawyer stated that in effect, in 1966, there were 1.7 billion gallons and by 2002, they realized they had just over 800 million gallons. He stated that they completed the bathometric survey in 2018, and it shows a flat line, meaning not much storage volume changed between 2009 and 2018 and that they only lost 2 million gallons of capacity in South Rivanna. He stated that this is one of the metrics RWSA is using now related to supply.

Mr. Mawyer stated that their consultant, Hazen and Sawyer, had to look at the local rainfall over

the last 100 years, relating to how much water RWSA has in supply. He stated that they looked at how much of that rainwater makes its way into the reservoirs, and at how quickly the reservoirs can refill once they are pumped down (or when the water level goes down, how quickly it can recover). He stated that they also looked at the local weather data during the drought of record (2001-2002). He stated this drought lasted around 18 months.

Mr. Mawyer stated that the consultant put all this data together and calculated what water is available for the next 50 years. He stated that they calculate what is called "safe yield" from the reservoirs. He stated that with the update, the consultant calculated the safe yield to be around 18.6 million gallons per day (MGD). He stated that this safe yield is how much water is available during the worst drought of record from the reservoirs.

Mr. Mawyer stated that the consultant reviewed water supply with RWSA, and they talked about how the issue is not safe yield, but what they call "operational yield" for the urban water system. He stated that when looking at the reservoirs, treatment capacity, and piping distribution capacity, the operational yield is how much water RWSA can get to the City and Service Authority customers on a given day, consistently, during a drought of record. He stated that they calculate this to be 12.8 MGD.

Mr. Mawyer stated that they did not want the community thinking there is plenty of water (18 MGD) and if there is a drought, they are in good shape. He stated that they are in good shape, but it is more like 12.8 MGD they can dependably deliver, not 18.6 MGD.

Mr. Mawyer stated that he has spoken before about the "three-legged stool," which is a simple analogy. He stated that the calculated operational yield is synonymous with available water supply, or how much water the customers can have at their faucets. He stated that to have available water, they must have the supply in the reservoirs, treatment capacity at the plants, and distribution capacity in piping to be able to deliver the drinking water.

Mr. Mawyer stated that RWSA has forecasted what they will have for the next 50 years as the available water supply. He stated that in 2020, they have 12.8 MGD. He stated that as soon as the two urban water treatment plants (South Rivanna and Observatory) are upgraded (around 2023), that capacity will increase to about 15.1 MGD that RWSA feels they can deliver to the urban water system, dependably, during a drought of record, without exhausting the water supply. He stated that what they then see for the next 47 years is a decline in the capacity of the water supply. He stated that this is due to sedimentation of the reservoirs (primarily, South Rivanna Reservoir).

Mr. Mawyer stated that the graph previously shown demonstrated that they averaged about 14-15 million of gallons per year that are lost due to sedimentation in the reservoirs. He stated that they think that, when they had the significant rain in 2018 and 7 feet of water was going across the South Rivanna Dam, this helped to scour out a lot of sediment and improved the capacity.

Mr. Mawyer presented a graph showing what RWSA forecasts to be the available water supply for the next 50 years, until 2070.

Dr. Palmer stated that Mr. Mawyer mentioned previously that for the South Fork Rivanna Reservoir, they suddenly started to understand the distinction between usable storage and total storage at some point in time, and she was somewhat confused by that as she has been listening to usable storage for so many years. She asked if Mr. Mawyer could explain that change, and if it was a result of the bathometric studies conducted, or something else.

Mr. Mawyer stated that he did not have firsthand knowledge, but that it was his understanding that it was an epiphany to staff, and perhaps to the regulators, that it was not accurate to measure the total volume of a reservoir, as can be done with a bathometric survey, when in fact, the reality is that they cannot get to a lot of that water because of the contour at the bottom and the limitations of where they have the gates on the intake structure.

Mr. Mawyer stated that they do not have the gates down on the bottom of the reservoir because they would then get covered up with silt. He stated that the gates are off the bottom, and the bottom area is what they would call the "unusable pool." He stated that he believed this was the change around 2002, when they thought there was 1.2 billion, and then this dropped to 800 million.

Dr. Palmer stated that she was talking about when the epiphany came because she had never heard it any differently than the distinction between usable storage and total storage. She stated that it goes back a long way.

Dr. Palmer stated that in terms of the operational and safe yields, she has often heard that RWSA's water supply situation is more complicated than what other communities generally have. She stated that if there is a community with one treatment plant, for instance, and one reservoir, then as long as they keep their treatment plant operating at a certain capacity, the safe yield and operational yield will be similar. She asked if RWSA is particularly unusual with their setup of having one large reservoir only attached to one treatment plant. She asked if there are other communities with this type of setup.

Mr. Mawyer replied that there are other communities that have multiple reservoirs and treatment plants, so he did not know that RWSA was so unusual. He stated that they have a great advantage, if they can complete the plan and build the pipeline to connect the two reservoirs because they will then have the flexibility to use either reservoir, both reservoirs, and either of the largest treatment plants. He stated that this will be a great benefit. He stated that it adds the complication of which one to use and how to coordinate them, but that this is all a benefit as opposed to only having one plant and one reservoir without many options.

Mr. Mawyer stated that even in a one plant to one reservoir setup, there is still the operational yield issue of how much water is available to their customers. He stated that they could have a huge reservoir, but if they do not have enough treatment capacity, they cannot deliver it to their customers. He asked Dr. Palmer if this answered her questions.

Dr. Palmer replied yes. She stated that she was just wondering how unique RWSA is, and apparently they are not particularly unique.

Mr. O'Connell stated that Mr. Mawyer's last point explains why the current supply can jump to 645

15.1 MGD as the new Observatory Water Treatment Plant expands. 646

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Mr. Mawyer stated that this was correct. He stated that they have, in effect, plenty of water in the 648 reservoirs available in Ragged Mountain, but they can only treat a limited amount. He stated that 649 Observatory has a 7-MGD capacity, but it will rise to 10 MGD with the renovation. He stated 650 that this is why the available water supply to the customers will increase when the treatment 651

plant renovations are complete, as well as the central waterline. 652

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Dr. Palmer stated that she suspected Mr. Mawyer would cover this later in his presentation, but given the particular setup, once they start utilizing the Observatory Hill Treatment Plant increased production, without the pipeline, they cannot refill the Ragged Mountain Reservoir. She stated that she assumed Mr. Mawyer would talk about this later.

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Mr. Mawyer replied yes. 659

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Mr. Mawyer stated that the second phase of this analysis is to look at demand. He stated that this 661 is how much water the community needs. He stated that the consultant started this analysis with 662 a population forecast. He stated that they dealt with Weldon Cooper, the TJPDC, Albemarle 663 County Community Development, the City Neighborhood Development Services Department, 664 UVA Facilities staff, and the Office of the University Architect to find out about development 665 plans, zoning, density, comprehensive plans, and how much each locality sees its area growing 666 from a population standpoint. He stated that they also received information from the Virginia 667 Employment Commission and looked at the US Department of Labor data. 668

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Mr. Mawyer presented a graph of the City's growth. He stated that in 2015, the City had 48,000 people, and now, there are just under 50,000. He stated that they project through all the data the consultant gathered that City growth will be about 65,000 people by the year 2070. He stated that this was the entire City because essentially everyone in the City is a public utility customer.

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Mr. Mawyer presented another graph showing how many people in the County will be in the urban service area, receiving public water. He stated that while they were at 61,000 back in 2015, they project that there will be about 106,000 people using public water in 2070 for the Service Authority.

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Mr. Mawyer stated that adding those two numbers, RWSA's demand analysis for what they need to supply is water for 171,000 people by 2070.

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Mr. Mawyer stated that the graph shows different quantities along the way. He stated that the gray line above this number is what AECOM predicted in 2011. He stated that at this point, he 684 would say that their predictions were accurate -- up to around 2045, where now, they predict 685 152,000 people, while AECOM was predicting 160,000 people for RWSA to serve. He stated 686 that they do start to diverge in the graphs at a point, and right now, RWSA would say there will be 162,000 people in 2060, whereas AECOM had stated 184,000. He stated it was no surprise 689 that the longer one goes down the projection forecast, the greater inaccuracy there could be.

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Mr. Mawyer stated that they looked at how much water the City uses and how much water the Service Authority uses, which are represented on the graph by the blue lines. He stated that in 1983, the City was using just over 4 MGD, and now, the City is just under 3 MGD. He stated that the gold line shows the per-capita usage. He stated that while there are many more people now, they do not need as much water because people are not using as much water as they used to. He stated that around 1990, the information indicates that the per-person usage was about 115 gallons per person, per day. He stated that now, the data indicates that the per-person usage per day for the City is about 60 gallons per day, which is almost half of what it was.

Mr. Mawyer stated that similarly, for the Service Authority, the blue lines on the graph demonstrate an upward trend where in 1983, they were above just 2 MGD usage total and in 2018, they were up to about 4 MGD usage. He stated that the gold line Service Authority data is similar to what is seen on the City graph from 2006 to 2018. He stated that the Service Authority per-capita usage has declined from just over 80 gallons per person, per day down to almost 60 gallons per day.

Mr. Mawyer stated that RWSA looked at UVA particularly because they are the largest single user of water in the community. He stated that being cognizant of the scale, back in 1995, their average daily usage through the City meter was about 1.65 MGD. He stated in 2015, they were down below 1.1 MGD. He stated that through their sustainability objectives and water conservation objectives, despite adding about 200,000 square feet of building space per year, UVA (and RWSA) predict and project that UVA's usage will be down to just under 1 MGD by 2035, which is when their water useage trend starts upward again.

Mr. Mawyer stated that there is information in the report about how the Charlottesville area compares to other localities in the country. He stated that the Charlottesville area is one of the most conservative communities in their gallons per capita, per day usage . He stated that there are some differences in these numbers, whether it is raw water or finished water, and exactly what year the readings were taken.

Mr. Mawyer stated that these give a relative comparison that the Charlottesville area, served by RWSA, is very conservative in its gallons per capita, per day and that this is good news. He stated that it is probably a reflection, in part, about the lack of major industries and water users in the area who could influence how much water the community uses. He stated that it is also a compliment to the community that they are very conservative.

Mr. Mawyer stated that the report also notes that because the community is and has been very conservative, there is not confidence that the per gallon, per capita, per day will continue to decline significantly. He stated that at some point, the per capita usage will stabilize.

Mr. Mawyer stated that the urban water demand analysis says that in 2070, they will have a demand of 14.3 MGD from the community. He stated that the light blue line on the graph represents the 2011 report from AECOM to provide some comparison. He explained how the line diverges fairly significantly after 2040, and that everyone would say that this is because the amounts of water individuals are using has dropped a lot more than anyone would have guessed when the study was conducted in 2011. He stated that conservation and sustainability are having

an impact on how much water the community needs.

Dr. Palmer stated that when AECOM did the demand analysis, there was a huge amount of discussion in the community at that time about how much conservation would take place. She stated that AECOM stated at many community meetings that she attended that they incorporated significant conservation numbers into their demand analysis. She stated that clearly, it was not enough. She stated that she knows AECOM does demand analysis for many other communities, and that the Charlottesville area is particularly conservative. She asked if RWSA were to do a demand analysis now with a company like AECOM if those guidelines would have changed significantly.

Mr. Mawyer replied that he believes that through the American Waterworks Association, who gives guidance to localities and consultants on how to do water demand analyses, the conservation steps that have been taken through the decades are becoming well-entrenched in the standards now. He stated that people have seen the results (as the graphs show), and that no one is estimating 100 gallons per person anymore, but now it is down to 60-80 gallons per person, which he thinks is a fairly well-accepted metric.

Mr. Mawyer presented a graph that pulls together the supply and demand information. He stated that the supply was represented by gray bars, and demand was the green line. He stated that what was significant there is that in 2060, the demand and supply are essentially equal, which is the point at which the community would either have to reduce demand or increase supply in order to be sufficient thereafter.

Mr. Mawyer stated further, that what the Ragged Mountain Dam project agreement talks about is when the community demand equals 85% of the supply is when they should raise the water in the Ragged Mountain Reservoir. He stated that they calculated that this would happen around 2045, based on the available safe yield where they would reach the point where the community supply was equal to 85% of the demand.

Mr. Mawyer stated that he would show the board some options, and asked if there were any questions, noting that this was the crux of the study in terms of when demand and supply cross on the graphs (which their information shows is in 2060).

Dr. Palmer stated that she remembered years ago when they were doing the water supply plan that there was a state requirement to have a plan in place when one was reaching 80% of the safe yield. She asked if this was correct.

Mr. Mawyer replied that there are requirements that they need to expand the water treatment plants. He asked Ms. Whitaker if she knew about water supply and reservoirs.

Ms. Whitaker stated that typically, both on the water and wastewater side, the triggers are at the 85%, 90%, and 95%. She stated that they typically have to be planning, then in design, then in construction. She stated that she did not know that 80% is a hard and fast water supply planning rule. She stated that because it takes so long to get permitting for water supply, sometimes people start earlier to be in action mode once the 85% actually hits.

Dr. Palmer asked if it was then 85% where they will need to be in planning mode.

Ms. Whitaker replied that typically, for DEQ on the water and wastewater side, 85% is when one needs to be in planning mode and that at 90%, one needs to be in design and construction.

Dr. Palmer stated that because they are particularly prudent and recognize that they need to be looking at operational yield, they were saying that 85% of that operational yield is when they should be taking steps.

Mr. Mawyer stated that this was right -- raising the reservoir level as a minimum but getting ready to build the pipeline at a maximum.

Dr. Palmer stated that raising the reservoir does not help them much with the refill time.

Mr. Mawyer stated that this was correct and that he was going to explain this.

Mr. Mawyer stated that in summary, the study says that by 2070, they will have a service population of just over 170,000 people. He stated that there is available water supply that includes supply, treatment, and capacity of piping of about 12.8 MGD. He stated that they will have a water demand that exceeds the supply at 14.3 MGD, and therefore, the additional water supply or a water demand decrease would be required by 2060. He stated that the demand will equal 85% of the supply by 2045.

Mr. Mawyer stated that there are a couple options and information about increasing the available water supply. He stated that he had graphs to show the board as well. He stated that the recommended option is to build the Rivanna to Ragged Mountain pipeline and raise the pool by 2035 as the Service Authority recommends. He stated that it is close to what the City and RWSA came up with (2040).

Mr. Mawyer stated that in addition to capacity, this option adds redundancy and resiliency, meaning they can interconnect their two largest reservoirs and two largest treatment plants. He stated that they can be resilient, if the community would have some kind of disaster, in helping to recover more quickly.

Mr. Mawyer stated that they will have operational benefits where they can pick and choose whether they want to use the Ragged Mountain Reservoir or the South Rivanna Reservoir. He stated that if there is a large rain, for instance, and South Rivanna is full of muddy water, they would not have to treat that water out of the South Rivanna Treatment Plant, but could switch over and provide water to both Observatory and South Rivanna from Ragged Mountain during periods like this. He stated that this would help them with operational expenses.

Mr. Mawyer stated that there are environmental benefits, which were of high concern during the permitting process, that the Moormans River supporters and the Nature Conservancy advocated that the pipeline should be built between the reservoirs and stop taking water out of Sugar Hollow to supply Ragged Mountain.

Mr. Mawyer stated that if RWSA gets another 15-year permit in 2023, it would expire by 2038, and then they would have to go through the process again. He stated that there is some advantage to getting the pipeline project completed before they would have to go through a third permitting process after 2038.

Mr. Mawyer stated that another option is to build a pipeline in 2045, which is when they would reach the 85% of supply threshold, and raise the pool after that, which they project would be about 15 years later. He stated that with the pipeline in place, they would be able to raise the pool more quickly than having to trickle it out of Sugar Hollow. He stated that he gave the example some time ago that while it would take days to fill a deficit in the Ragged Mountain Reservoir from the Rivanna Reservoir, while it takes months to fill Ragged Mountain from Sugar Hollow Reservoir when they can only get 3 MGD out of that pipe.

Mr. Mawyer stated that the third option (which, in RWSA's minds, was not a very attractive option) is that they could wait until around 2045, then raise the Ragged Mountain pool. He stated that this gives little benefit, however, and they would need the pipeline 5 years later.

Mr. Mawyer stated that all three options extend the available water supply, to 2120. He stated that right now, they are saying they have adequate available water supply until 2060.

Mr. O'Connell asked if the current capital program at least financially starts looking at having the pipeline and the pool level raised by 2035.

Mr. Mawyer replied yes.

Mr. O'Connell asked why other options were being presented.

Mr. Mawyer replied that raising the pool was based on the 85% of supply criteria of the Service
Authority or the City. He stated that they would have to reach that criteria. He stated the Service
Authority has advocated that when the pipe is built, the reservoir should be raised, and that this is
likely what would happen. He stated RWSA may have to get concurrence from the City on that.

Mr. O'Connell asked if this were done, if the supply would be extended by 60 years to 2120. He stated that this was basically extending it 100 years from present day.

Mr. Mawyer replied this was correct. He stated that it becomes a 100-year plan from present day.

Mr. O'Connell stated that it was incredibly good news, to be able to follow the water supply plan that was adopted in 2010 and be able to get out to another 100 years.

Dr. Palmer stated that she wanted to expand on something Mr. Mawyer mentioned for anyone listening. She stated that Mr. Mawyer gave such a good explanation last November, when he stated that if the Ragged Mountain Reservoir was down 10%, currently they are treating 1.5 MGD at the Observatory Hill Treatment Plant, and can only bring 3 MGD through the Sugar

Hollow pipeline. She stated that when they are producing water at Observatory Hill at 1.5 MGD,

they can only refill the Ragged Mountain Reservoir with 1.5 MGD.

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Dr. Palmer stated that these were simple numbers where many people remarked on how 877 important it was that it would take about 90 days to refill the 10% at Ragged Mountain through 878 the Sugar Hollow Reservoir, but only about 6 days through the new pipeline. 879

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Dr. Palmer stated that she brings this up to expand on this because if they are treating more water at Observatory Hill (e.g. 3 MGD) and do not have the new pipeline in from South Fork to Ragged Mountain, they cannot put any more water back in to refill Ragged Mountain without stopping production at the Observatory Hill Treatment Plant, which will be a very important treatment plant to supply water to the urban area. She stated that this gets back to Mr. Mawyer's explanation of operational yield.

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Dr. Palmer stated that she knew that the board had already heard that, as well as the Board of Supervisors, but that these are simple numbers to point out to those listening that once they increase the treatment at Observatory Hill, they do not have the extra capacity to refill Ragged Mountain.

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Mr. Mawyer stated that this was correct, and thanked Dr. Palmer for mentioning this.

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Mr. Mawyer presented a map of what the South Rivanna to Ragged Mountain Pipeline Project. 895 He stated that the project is estimated to be about \$80 million. 896

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Mr. Mawyer stated that they have talked about the benefits of increasing the drinking water supply, including that it improves the redundancy and resiliency in the drinking water system in that they can switch between reservoirs and between the two largest water treatment plants. He stated that they can pump up to 25 MGD from Rivanna to Ragged Mountain (referring to Dr. Palmer's points), versus 3 MGD coming from Sugar Hollow. He stated that it provides a better balance of the community and environmental needs in that more water would be in the Moormans and Rivanna Rivers. He stated that it would promote economic and recreational opportunities in and along those rivers.

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Mr. Mawyer presented a graph, noting the board had probably seen it in the past. He stated that the RWSA Board and City Council stated that while they used to have the Schedule A timeline 908 (which was earlier) and Schedule D (which was later), both of those boards started to focus on 909 Schedules B and C, which is where they have the 2027-2040 plan. He stated that the Service Authority was somewhat more aggressive and liked Schedule B. He stated that RWSA endorsed 911 this schedule, which would start around 2027 and be finished in 2035. 912

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Mr. Mawyer stated that currently in the CIP, RWSA has it slated to start in 2027 and be finished at least by 2035, if not 2033.

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917 Mr. Mawyer presented a graph of what they called Option 1 where, in 2035, they would have the pipeline completed and would raise the Ragged Mountain pool. He stated that the supply would 918 919 increase from 14.8 MGD to almost 21.4 MGD, which is well above the green line (demand line) on the graph. He stated that this goes beyond 2070 and, when extended out, they project that the 920

available water supply would go until 2120.

Mr. Mawyer stated that if they wait until 2045 and build the pipe by then, but they do not add water in the reservoir, they will not need to add water in the reservoir until 2060. He stated that there was not as much resiliency and redundancy between 2035 and 2060, however, as there would be with Option 1.

Mr. Mawyer stated that the consultant was looking at the drought of record over the last 100 years. He stated that climate change and conditions are current issues, and that the next drought could be worse than the one that happened in 2002. He stated that this is where resiliency and redundancy are important to a community.

Mr. Mawyer stated that the third option was raising the water level at Ragged Mountain in 2045. He stated that this gives a very small increase in the available water supply, and it only lasts about 5 years until they would have to then build the pipeline. He stated that RWSA does not see this as an attractive option.

Mr. Mawyer presented a graph that shows that around 2031, RWSA starts having capacity in its debt service to add more debt, which was one component of the logic for Schedules B and C of the pipeline project. He stated that the current debt profile still holds true.

Mr. Mawyer stated that the Strategic Plan guidance talks about planning, delivering, and maintaining dependable infrastructure in a financially responsible way. He stated that the pipeline project does meet those goals and is clearly an important part of the Community Water Supply Plan.

Mr. Mawyer stated that the next update of the supply and demand study is scheduled for 2030. He stated that every 10 years, they update the plan.

Mr. Snook stated that it may not matter in the grand scheme of things but may highlight a problem at some of the intermediate points. He stated that his guess was that the consultant's estimates of Charlottesville's population and population growth were low. He stated that they were saying, for example, that Charlottesville would not hit 52,000 people until 2030. He stated that he thinks they will probably hit it no later than 2025, and perhaps even before then. He stated that this highlights, to him, the fact that if they are basing all these plans on projections of what will happen in the future, there is so much uncertainty around those projections that he would be very leery of trying to cut things very closely.

Mr. Mawyer stated that as an engineer, he would appreciate this mantra. He stated that they want to be early, not late. He stated that they need to have facilities before they are needed and not after, so they try to be conservative. He stated that he thinks the consultants do try to be conservative, but when it comes to population projection, they used what the County and City documents told them, although they did anticipate higher-than-projected growth within a half-mile of the University Hospital as an exception from the data provided by County and City staff and UVA.

Mr. Snook stated that his guess was that the current Census (if it is accurate, and the problem is that it is unknown whether the Census will be accurately done, given the difficulties they are having getting responses due to COVID-19) will show Charlottesville already being at 50,000 people. He stated that the notion that it would take 10 years to increase by another 2,000, given the rate of increase the City is seeing in terms of building applications, is not realistic. He stated this this does not cause him to say to vote one way versus another, but to say to be careful to not be too cute with assumptions.

Dr. Palmer stated that when they were discussing this several years ago, they talked a lot about climate change, and the predictions and models indicated at that point that they would probably have a similar total amount of rain from year to year, on average, but that it would be more intermittent, heavier rains and longer droughts. She recalled Mr. Mawyer's mention of how muddy the South Fork Rivanna gets with heavy rains and how that will decrease the operational costs if they do not have to use that.

Dr. Palmer stated that the pump storage situation, with one large reservoir with little drainage area, would protect it from these very heavy rains and protect them with the pump storage ability during long periods of drought. She asked if Mr. Mawyer is going to meetings and keeping track of the modeling as it goes forward for this area for climate change, if this was still the thought with the models, that they will continue to have a similar amount of rain year to year on average, but that it will be expected to be more intermittent rather than as it had been in the past.

Mr. Mawyer replied that the consultant looked back 100 years at the weather patterns. He stated that they do look forward to a certain degree, along with the climate issues that are prevalent now. He stated that he could not articulate exactly how much they contributed in the data analysis with that issue, but he believed that they did consider the climate issue in the report. He stated that they will have to ask the consultant more specifically about how they integrated that thinking into the data.

Dr. Palmer stated that she certainly very much appreciates the ACSA Board and staff being on the more aggressive side with Schedule B, and she hoped they could stick to that as much as possible, going forward. She stated that she thinks this is the most prudent and reasonable thing to do.

Dr. Palmer stated that in the materials, it says RWSA expects it would take about 8 years to put in the pipe. She asked if this was from start of design to finish.

Mr. Mawyer replied yes. He stated that they would say 6-8 years, but that this is from start of design to finish construction. He stated that they are doing preliminary design now, acquiring easements, and have built the Birdwood section. He stated that they are leaning more towards the 6 years than 8 years, but that 8 years was the timeline they started with.

Mr. O'Connell asked if the report talks about how all this fits in with the permit process. He stated that his understanding is that they are starting the renewal for the permit. He asked if this is a 15-year permit that takes them to 2038, it would mean that the timing to stay within that permit would be critical as well.

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Mr. Mawyer replied that he thinks it would be important. He stated that it is a 15-year permit 1014

from DEQ. He stated that it is probably another 10-year permit from the Army Corps. He stated 1015

- that in the first joint permit application (JPA), RWSA had to look at all the alternatives, such as
- taking water from the James River and dredging. He stated that to some degree, RWSA will be 1017
- asked to look at all of this again and see if the options have changed. 1018

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- Mr. Mawyer stated that they will want to say to the DEQ that this is the same project that was 1020
- approved back in 2008. They have built the dam and part of the pipeline, and have it in the CIP 1021
- to finish the pipeline. He stated that they acquired the easements for the pipeline. They have not 1022
- ignored the project or put it too far aside but are continuing to work on it in hopes that they will 1023
- essentially get a renewal of the same permit. 1024

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1026 Mr. O'Connell asked if any action was required from the board on this or if it was informational.

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- Mr. Mawyer replied that it was for information and that no action was needed. He stated that he 1028
- included the pipeline discussion because it is a related topic. He stated that the pipeline is in the 1029
- CIP from 2027 to 2033. He stated that unless the board chooses to change it, that is where it will 1030
- 1031 stay.

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- Mr. Richardson stated that related to Mr. O'Connell's question about the permits, Mr. Mawyer 1033
- had showed the board something around 2038. 1034

1035

Mr. Mawyer replied this was right. 1036

1037

- Mr. Richardson stated that since they have a 6 to 8-year buildout, with 6 years being optimistic 1038
- and 8 years with some unplanned delays, if they are in the 2027 design stage and if it were to be 1039
- pushed back to 2029 or 2030, they were still planning to get everything wrapped up by 2038. 1040

1041

Mr. Mawyer stated yes. He stated that there is some flexibility in that schedule to be finished by 1042 2038, though not a lot.

1043

1044

- 1045 Mr. Richardson stated that Mr. Mawyer had showed the board the affordability and the debt
- service where they begin to see some headroom and fiscal capacity around 2031-2032. He stated 1046
- that the planning for 2027 start, which he agrees with the staff and what Dr. Palmer stated about 1047
- the Albemarle County Service Authority looking at Option B, makes prudent sense to him. He 1048
- stated that much like when starting a huge infrastructure project, there is a 20% contingency and 1049
- planning for the unknown. He stated that in this scenario, he applauds staff, and thinks that the
- 1050 2020 study continues to align with the planning that the staff at the Authority have stated needs
- 1051 to get worked on. 1052

- Mr. Richardson stated that Sugar Hollow is less than 30% of the capacity of Ragged Mountain, 1054
- and so this water line will be absolutely needed in the timeframe they are talking about for the 1055
- community to enjoy a maximized water system. He stated that by 2035-2040, they will need to 1056
- 1057 have the capability to manage and maximize the water system that they will, at that point in time,

1058	have in place. He stated that he predicts that people will look back on this infrastructure and will
1059	be happy that people took the time to look at this and plan for the infrastructure in this way.
1060	
1061	Mr. Richardson stated that in terms of the CIP and being able to afford the pipeline and being
1062	able to plan for it as debt is retired in the 2030 timeframe, this looks like it continues to align as
1063	hoped. He asked if he was missing something.
1064	
1065	Mr. Mawyer replied no.
1066	\cdot
1067	Mr. Richardson expressed that things were steady at this point and they were continuing to plan
1068	for this just like they have. He stated that he did not see anything in the presentation to suggest
1069	that anything was off track in any way.
1070	
1071	Mr. Gaffney stated that this was a great presentation and discussion. He stated that he agreed
1072	with Mr. Richardson's summary. He stated that they will certainly want to get this done before
1073	2038 and before the next permit expires.
1074	
1075	10. OTHER ITEMS FROM BOARD/STAFF NOT ON AGENDA
1076	Mr. Mawyer thanked Mr. John Hull, who was helping facilitate the meeting.
1077	
1078	11. CLOSED MEETING
1079	There was no closed meeting.
1080	
1081	12. ADJOURNMENT
1082	At 4:11 p.m., Dr. Palmer moved to adjourn the meeting of the Rivanna Water and Sewer
1083	Authority. The motion was seconded by Dr. Richardson and passed unanimously (6-0).
1084	(Ms. Hildebrand was absent.)
1085	
1086	Respectfully submitted,
1087	
1088	(/201/1///
1089	
1090	Jeff Richardson
1091	Secretary - Treasurer